Appendix 3 Coded interview transcriptions

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2.2. What events or other opportunities to foster learning did you promote in your ENABLE case study city? In which stages of the project did they take place?

R: Maybe in three contexts. I involved mostly non-ENABLE collaborators / stakeholders, which means that the learning is more dynamic and interactive, there's learning related to more method development, but that's more classical research, in this context it is also interesting the learning with users of the results outside of our institution. So the three contexts were the participation and development of a Norwegian standard for the blue-green factor or green point system, participation in the development of (a vision for) a standard for valuation of trees in Nordic countries, where we participated in an expert group on behalf of the project, and work on spatial modelling of green roofs as an input to the green roof strategy of Oslo. Those were the three where we had a lot of contact with external actors. Regarding the order in which we did these things, since the beginning of ENABLE we were arguing for the need for a blue-green factor standard for Norway, there was only one existing for Oslo and a few other municipalities, so we were part of the actors calling for a Norwegian standard and also since the beginning of the project we were engaging with other Nordic tree valuing researchers on the need to update an existing standard for valuation of trees, to take better account of ecosystem services. Those are a few things that are ongoing since 2016 and then the green roofs modeling with multicriteria analysis was a later initiative which started a couple of years ago.

2.3. What knowledge or ideas/insights/perspectives did you gainthrough your participation in the project (even if you don't considerthem as something you have "learned")?

5 R: The fact that conclusions or hypothesis you might already have had working in your city, they are either rejected or reinforced by the possibility to compare with other cities. So I found it very useful the work that was done on comparing green space access and availability, the comparative mapping work across the cities I found that very useful to sort out what was important and what wasn't important to focus on in Oslo. Sounds a little bit contradictory in the sense that we should as a researcher be working on city specific needs but it's easy to get the needs of the city and the research interests mixed up, and it was kind of easier to sort things out sitting together with other cities and hearing about their priorities and also comparing if access to green space was really a big issue in Oslo or if it's just a big issue locally. Those kind of things become clear when it has this comparison possibility that the project gives you.

2.6. Do you feel you learned something from the research team? And

from other actors in the city? Can you identify what you have learned from each of them? (main items)

7 R: In ENABLE, more than in any other project previously we tried to connect with ongoing initiatives or real decision-making process outside the project, not so much constructed stakeholder discussion spaces within the project. We did that more than I've done before in other projects and that's why I was emphasizing the participation in these expert committees on the blue-green factor standard, or the standard for tree valuation or the green roof strategy in Oslo. Those were processes not designed by ENABLE, but where ENABLE contributed to either their set-up just participated in something that was already established as expertise and that gave us some insights we wouldn't already have, so the learning was a lot about how to make the research in ENABLE relevant for these external processes that already exist, instead of designing a stakeholder interaction space where the stakeholders were adapting to that research design. Often we design stakeholder workshops where we set the program and we invite the stakeholders into a space created by us as researchers but at least in Oslo and ENABLE we were more than anything participating in spaces designed by other people and trying to make our research relevant for that process.

2.4. Through which project-related activities (e.g. workshops in other ENABLE cities, stakeholder workshops in own city) do you think you have learned the most? And the least?

R: See processes mentioned in 2.2. The learning was a lot about how to make ENABLE results relevant to these other processes.

- 10 2.5. Did you learn any terms (like technical terms) that were new to you? If yes, how useful do you find them for your activities? Did you experience some difficulty communicating with/understanding others due to the terms/jargon used?
 - **R:** I guess we spent quite a long time but that was a complementary one on deciding about these filters. I don't think I ever used the concept of filters before.(unclear) We were kind of participating in its definition from the start but possibly [STO1] had used this concept before, but it was a new concept to me or a new framework.
- 12 Difficulties: I can't remember any situation where we were obviously talking past each other, but the discussion on the filters took a long time so that's maybe evidence that we weren't putting the same things into those concepts to begin with, but of course we set up a process to understand each other from the start, so that was normal.

13 2.7. Do you think there were other actors, who could have been beneficial to the learning process, but who were not engaged in the



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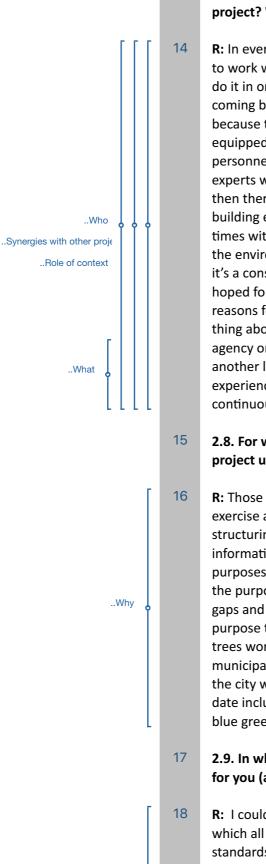
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project? Were there any particular reasons to not engage them?

R: In every project on urban ecosystem services we continue we have to work with engagement with the municipalities, it's not like you just do it in one project and then everything stops. You have to keep coming back to it, Often several times within the same project, because the municipality has - even the Oslo municipality, the best equipped municipality in Norway - has very tight budgets and personnel time to engage with research projects. And there's a lot of experts with whom we make a relationship, who quit and move on, then there's new personnel and you have to start the whole trustbuilding exercise from the beginning again. That has happened several times with different agencies (like the planning and building agency, the environment agency, the water and sewage agency and so on), so it's a constant effort to renew contacts. In variable ways I could have hoped for more engagement from the environment agency, but the reasons for that are due to personnel changes. It's not a structural thing about ENABLE or even a structural weakness of the environment agency or the municipality, it's just the reality that - if you want another learning experience - that's probably the kind of metaexperience in the background that engaging with the stakeholders is a continuous and time-demanding process.

2.8. For which purposes do you see the knowledge created in the project useful (e.g. supporting GBI planning/managing processes)?

R: Those three processes - the green-blue factor, the tree valuation exercise and the spatial modeling of green roofs. One way of structuring the purposes of the research that I've used previously is informative purposes, decisive purposes and technical support purposes. For those three processes the green roofs modeling was for the purpose of spatial prioritization of where green roofs fill demand gaps and provide most effect for the use of space and that's a decisive purpose targeted at planning and zoning and then for the valuation of trees working on the Nordic standard that would be used by Oslo municipality that's a technical support purpose because it's equipping the city with a tree damage compensation assessment that's up-to-date including ecosystem services and the same would go for that the blue green factor standard, it's technical support purpose.

2.9. In which ways is the knowledge produced in the project useful for you (as support to your activities)?

R: I could come back to the three tools I was talking about before which all will lead to future work because they're being integrated into standards or plans in the municipality or at national level, so I think I will come back to them in the future most definitely, but one thing recently was... there would be no way I couldn't even thought of reacting to the current shutdown and the relevance for green space research without having interacted with the cities in ENABLE and the researchers on access to green space which was a very important aspect of the project. Maybe I wouldn't even imagine I have any relevance in that debate whereas having been in ENABLE I felt like we could within a few days react to the situation so that's definitely... not saying I'm gonna become a COVID-19 green space access researcher from now on - but you could maybe see if our blog piece gets published relatively quickly then we might get contacted, some of us in our respective cities to participate on further research on those topics - on resilience and in relation to pandemics. That would be a very direct result of ENABLE that couldn't have come about with any other project.

19 2.10. What new knowledge or new insights resulting from the project do you consider the most relevant for the planning and management of green and blue infrastructure in your case study city?

R: See Q2.9 (The three tools previously mentioned)

2.11. Did the project meet your expectations regarding what you wanted to learn about? If not, what would you have liked to learn about, which was not possible through the project?

22 R: One expectation I had myself which I didn't fulfill was, I was hoping that it was possible to do more comparative modeling work between the cities so we tried with multi-criteria analysis valuation. I thought maybe in the very beginning when we were writing the proposal that I would be working more on for example monetary valuation of the benefits of the green space which is my core expertise but coming to the project there weren't many other researchers within the team that had that background so it didn't seem possible to do comparative monetary valuation, so we switched to multi-criteria analysis. For a while we were trying to see whether we could do something comparative on agent-based modeling. That didn't go anywhere so I probably had the excessive expectations on implementing the same kind of quantitative spatial monetary modeling across cities that didn't turn out to be possible because of the combination of the constellation of disciplines and expertise in the project and also because of maybe over-ambition on my part. And then didn't end up having enough capacity to do that and the other things we wanted to do in the project. So I think possibly we went out with too many topics from our side, but it is my fault we might have gotten further if we focused on fewer issues.

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3.3. Could you identify any barriers that prevented knowledge exchange between the research team and local actors?

R: It's a bit of a chicken-egg problem. I think we spent a lot of energy working on our conceptual approach with the filters paper and so we didn't have in place this common theoretical design until halfway, or



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that your city could be in and that's not possible or at least much more difficult when you only work in your own city bubble. If I think in a very conceptual way that might be a take-home message from ENABLE. You can't really do urban resilience studies well unless you have a cross-city comparison approach.

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2.2. What events or other opportunities to foster learning did you promote in your ENABLE case study city? In which stages of the project did they take place?

R: Two workshops in Halle with stakeholders, one more at the beginning of the process, the other one more towards the end.

2.3. What knowledge or ideas/insights/perspectives did you gain through your participation in the project (even if you don't consider them as something you have "learned")?

R: There was one big insight: The scales in the city operate independently. Existing problems at the local scale are not reflected by urban planners. For example the bad image of Halle Newtown where people don't use offers of municipality. Urban planners don't understand, that giving money to and engage active people (like [local stakeholder name]) does not solve the issue. The Issue is in the pattern of the population in the city, which is reinforced by the city government by putting all neglected groups there. The point here is that sometimes one scale doesn't see the other and vice versa. This told me also that our core principles in landscape ecology or urban ecology of scale transparency or scale transmission might be correct at natural science side but might be misleading in some spheres of the social- and planning economic side. Arjen Buijs with his mosaic approach might be closer to how this works.

6 2.6. Do you feel you learned something from the research team? And from other actors in the city? Can you identify what you have learned from each of them? (main items)

R: Yes, there were two issues that were not very positive and that unexpectedly did not work. The first issue is that the Q-method doesn't work. I was so optimistic that this method could yield additional knowledge and could be complemented with the mental mapping and I am not sure what exactly went wrong. The second issue was the resilience assessment. It is so much shaped to the conditions of the researchers who are developing this concept that it is hard to adapt it to any other content that might run under a slightly different regime.

8 2.4. Through which project-related activities (e.g. workshops in other ENABLE cities, stakeholder workshops in own city) do you think you have learned the most?

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R: The local workshops / the Halle workshop, because I started to learn this gap (mentioned before). The Halle workshop started a new thinking about green planning in cities and related to different social / income groups. Also the last final workshop in Brussels showed that

there are many different people interested. The lady from Oslo was very positive, active and 'about data', the lady from Lodz was saying: "We have to take people at hand and guide them through the jungle of what we are doing". And the ladies from the EU want to push something. But there are, again, so many scales and levels, that the green, the core issue, the ecosystem is almost unimportant. Human and societal impairments were the more present topic. We talked about green roofs, but nature, as a real intrinsic issue did not play a role. Nobody talked about diversity. This was the same at URBES project. The diversity and the real nature aspect, beyond the functions for humans was missing. There is an ongoing bias, which makes us circling around our core issue. Maybe we don't understand it or have no knowledge about it. Or have a fear that we would discover something which is completely not working, like this virus or insects we don't want to have. We just touch the core issue in terms of its an asset, a stock, and we have to plan and look for perceptions. But we do not look at it. (This was more a side line of learning and did not build too much on what was there).

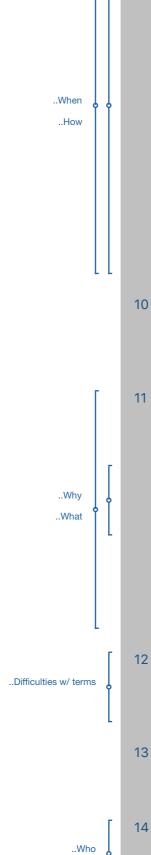
2.5. Did you learn any terms (like technical terms) that were new to you? If yes, how useful do you find them for your activities? Did you experience some difficulty communicating with/understanding others due to the terms/jargon used?

R: I knew this term before, but I use it much more now, the flows term that [STO1] introduced in June, in the first meeting because he introduced it very clearly. The other group of terms is related to accessibility, availability, attractiveness and barriers. I never used the word barriers so often as within ENABLE. The term barriers was very useful, because it shed light on an aspect that we don't discuss too much. It has its limitations but it is a missing link in terms of green space accessibility. Also the Q-method was new. Not new to me was mental mapping as a method, but the content was new. I really engaged with this method for the first time. Also, I used the word filter before in different contexts, like chemical or optical filters or energy budgets. But I applied the word filter in my science for the first time in terms of ecosystem services embeddedness or flow.

Difficulties: The accessibility and availability terms that were defined by the Polish team, the exclusion or inclusion criteria are not entirely clear to me. This was for me too static. We often talked about two different things when talking with the Polish team.

2.7. Do you think there were other actors, who could have been beneficial to the learning process, but who were not engaged in the project? Were there any particular reasons to not engage them?

R: There was a workshop by the Polish colleagues about environmental justice in green space use in Central Eastern Europe compared to the western debate where we met in Lodz. I brought my



Leipzig / Halle and Eastern Berlin knowledge in. Here I listened to very crude perspectives of environmental injustice in other parts of eastern Europe, which I did not know to this extent. This opened my eyes on how relative the assessments of non-accessibility and barriers is in a part of a continent where you think there are many common legacies and other common things. That was the most impacting outside club of people during the ENABLE project. And what might not be a personalized actor, but what impacted my research, thinking and learning during ENABLE was the paralyzed units of planning in Leipzig and Berlin during the hot summers 2018/19. This shaped my thinking towards why establish new green if we cannot even care about the existing one. What does it mean to have more and more green while having less and less water?

15 2.8. For which purposes do you see the knowledge created in the project useful (e.g. supporting GBI planning/managing processes)?

R: In general, we created new data for each city which is always good for urban / regional planning departments or teams. Also, we contacted new stakeholders, and the other case studies contacted existing relationships, offering our support. Particularly for Halle mental mapping was very important, because we played it back in the final workshop. And you could see helplessness, maybe we contributed a bit here, insofar this was the purpose of shedding light on something. The focus was also to open up a new case study for our team. Our case studies were not really a joint approach. They were similar case studies which could have been getting an interesting bundle of cases running through a certain lab with a certain sequence of methods. But this was not doable, because every case study has its interests etc. So the purpose of creating a cross-European lab for GBI flows, barriers and filters could not be really reached. But the process was started and we worked on theories and concept with illustrative examples. We didn't come up with new guidelines for European cities with "do's and dont's".

17 2.10. What new knowledge or new insights resulting from the project do you consider the most relevant for the planning and management of green and blue infrastructure in your case study city?

18 R: In Halle I think there are two things: One is the barriers and the thinking in filters. This can be nicely applied to planning, where a lot of planning is already conducted. This is about real assets, about real issues. And when understanding these units that are used and the different variables, this is really very helpful. The other thing is - at a smaller extent - the green roof issue was for Oslo very important, for other cities more complementary. For example, for Oslo the green roof issue that [OSL1] was running was very important and wanted. Maybe a bit outside the ENABLE context. And these filters, accessibility, availability and barrier issue was the key - which I think

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you should remember when thinking about ENABLE. Not so much the resilience assessment they did in Stockholm, because it was hard to see how other case studies who were doing this and could really benefit from this. It was a really hard exercise without a clear big benefit.

19 2.9. In which ways is the knowledge produced in the project useful for you (as support to your activities)?

20 R: In terms of pure methods, the application of mental mapping in Stockholm and Halle, which really went well and we got interesting results. It is a kind of complement to the survey types I use so far in green spaces like PPGIS (public participation geographic information systems) or similar participatory observations or surveys and so on. This was really a gain. The second was to be aware of impairments, that we have so many issues that seem very loosely and that it's not really about intrinsic functioning of nature. This is a very sad finding. It was not really about acknowledging the dangers for nature that we run in under climate change. The basic requirements for nature were simply ignored. We don't get into the systems and living organism next to humans in this nature. We talk about "co-" but we try to push our impressions through everything and we see green as a servant, and this makes me sad.

21 2.11. Did the project meet your expectations regarding what you wanted to learn about? If not, what would you have liked to learn about, which was not possible through the project?

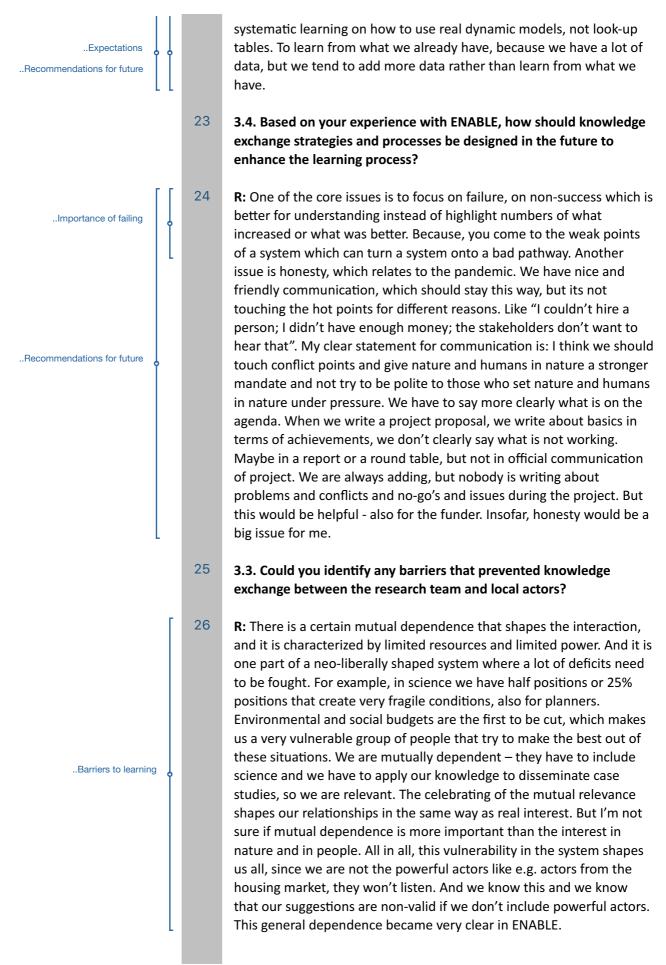
22 **R**: Firstly, we wanted to continue what we started in URBES. And secondly, related to the case study, I wanted to get away from Berlin and Leipzig and open up a new case study, which is still more fragile than these growing poles. So, this was a very regional related issue. My expectations were that we get deeper into where we had to stop in URBES. And we did this with the accessibility and barriers, which is a nice continuation of the ecosystem service results from URBES. Also, the resilience assessment, where our plan in URBES didn't work out. This didn't work out in ENABLE as good as the accessibility and barriers issue. I wanted to get the system modelling and agent-based modelling in, because the case studies were interesting and we have new case studies, but I saw that the data gathering was so hard. I was disappointed that we didn't manage to get the system- and agentbased models running in the lifetime of the project. We have a good pre-requisite now, but my expectations were higher than what we could achieve. They need more time and cannot be done with so many case studies. Maybe with one case study you could get a deeper understanding and establish a system as well as an agent-based model. But with so many case studies and so many spread workloads it seems impossible. If I could rewrite ENABLE, I would say we should collect the knowledge, compile it, structure it, and try to develop a desk-study on the knowledge we have acquired and get into a

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3.1. What did you find most interesting and useful from the project? What were the main "take-home messages"?

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R: Firstly, that scales matter but they don't always communicate. Second, we are circling around the real co-habitation of humans and nature in cities. We look at nature as a stock or asset but forget about its real importance. And third, we need more empirical data measurements and knowledge from the nature side. We were strong at the social side and weak at the nature side and like this, co-working and co-learning cannot work.

29 **3.7.** Is there anything you want to add regarding your experience with the project, which has not been mentioned so far?

30 R: At the workshop with the Eastern Europeans from Romania, Hungary, Slovakia and Ukraine in Lodz it became clear to me that where you come from, your personal background and legacies play a role how you see things and how you understand progress, conflicts, dependence, weakness, success. We saw this in ENABLE, comparing the restrictive opinions by [colleague name] compared to the "we know how this works"-attitude from [colleague name]. Your local context plays a role how you learn even if you see the same things. In another round of interview after ENABLE you could ask people about what sources of remembering, of personal knowledge, of tacit knowledge they use to reflect and mirror projects like ENABLE. It would be interesting to see how previous learning shapes recent learning. But this needs more preparation to formulate the right questions. The negative shape of change and overall loss shapes peoples' minds as well as experience of no real change or other changes. I saw this in ENABLE, but we need a concept to really articulate this in a structured and systematic way.

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2.2. What events or other opportunities to foster learning did you promote in your ENABLE case study city? In which stages of the project did they take place?

R: At the beginning we had a big event (Halle workshop with ENABLE partners and local stakeholders) and a smaller flexible event centric to the topic of barriers at the end. But we also had a small and temporary visit to the ladies of the Quartiersmanagement, where we had a nice exchange, which I would count as a learning event for both sides. For us as researchers as well as the local stakeholders. When we went to Halle Neustadt, we had the brainstorming and the exchanging using a map. We also went to Neutopia, but this was more for informing each other, not necessarily capacity building in terms of learning. When the students were in the field for mental mapping, it was a little bit in between. Part of the method, when engaging with people, asking for support could be counted as learning. But the assessment itself I would purely count as an investigation method in the field.

2.3. What knowledge or ideas/insights/perspectives did you gain through your participation in the project (even if you don't consider them as something you have "learned")?

R: There were various levels where I could gain some insights and ideas. First I was reminded of the challenges of working with stakeholders, in terms of problem understanding, the time budget and capacity in total. There is a vicious circle in the co-design process: The less capacity the municipality has, the less it is able or interested in contributing to the co-design process. This was a challenge for us working in Halle, working with the limited time availability and the limited problem understanding of the stakeholders. From my perspective, what I learned for the next project I would focus on a certain set of problems and don't try to address the whole bunch of project-goals to the stakeholders. This became clear to me at the barrier workshop, which was a little bit too small for us but in general it was guite concentred talk and debate and exchange about a certain set of barriers and how to benefit from GBIs in its different facets from physical, institutional and perceptional perspectives. This was also something new for stakeholders to start thinking about the interlinkages. In summary: the capacity building as learning. And secondly, although you are focussing one specific question it is quite diverse when you start talking about different perspectives on the one hand and different overlaps on the other hand. And this is very interesting for stakeholders, decisionmakers as well as from a scholarly perspective.

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2.4. Through which project-related activities (e.g. workshops in other ENABLE cities, stakeholder workshops in own city) do you think you

have learned the most?

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R: I can just speak for the workshops I participated in and they were quite diverse. But I would say what was very interesting was the workshop in Stockholm, which was kind of different to the one we had in Halle, in that the Stockholm colleagues sought for a huge group of different and diverse stakeholders. They had a longer tradition in talking and they were quite rooted in the way they exchanged. This was quite new to me but also exciting, since we could talk already in very much detail about specific challenges concerning our problem or even the solutions. At the same time this was challenging because of the diversity of the stakeholders, the perspectives, sectoral languages etc. Just to turn to perspectives, that was quite beneficial from the small barriers workshop in Halle where we had few stakeholders and we could really talk in detail and consider one planning perspective. There were different shapes [of workshops] with goals and outcomes, but the Stockholm way, I think, is the next level we would like to have in Halle.

2.5. Did you learn any terms (like technical terms) that were new to you? If yes, how useful do you find them for your activities? Did you experience some difficulty communicating with/understanding others due to the terms/jargon used?

R: I cannot recall specific terms I learned in addition. There were a few terms that were used with a slightly different meaning. I believe that the term 'barriers' was understood very broadly among the stakeholders, particularly in physical terms. And I think we managed to enlarge the understanding of this term. Not so much in terms of practical or implementation questions but in terms of conceptualizing and theorizing, finding the overlaps in the language of resilience was quite interesting. Especially the terms system and systemic factor and to what extent are they equivalent to what we understood as filters. So, maybe filters and systemic factors was something new and I think we arrived at a shared understanding of what we mean by that. That was something new and I need to learn to work and deal with that.

10 2.6. Do you feel you learned something from the research team? And from other actors in the city? Can you identify what you have learned from each of them?

11 **R:** Working with the stakeholders was quite interesting. To see to what extent do our different methods target specific groups in the neighbourhoods or exclude certain groups. For example, children, young people or elderly. I realized that they are more diverse, there are specific user groups that cannot really be labelled. And to which this perspective with our method, how we assessed the different perspectives was quite interesting - I'm thinking about the discussions with the Quartiersmanagement in Halle-Neustadt. From talking to consortium partners, of course due to the intense exchange with the



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colleagues in Lodz we are able to further conceptualize the barrier perspective. This was something that we jointly further developed with a more socio-ecological touch and not so much in institutional setting, but of course with plenty of overlaps and synergies.

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12 2.7. Do you think there were other actors, who could have been beneficial to the learning process, but who were not engaged in the project? Were there any particular reasons to not engage them?

13 R: I remember how we started conceptualizing the system of our case studies, sitting in Berlin and drawing the system dynamics model and mapping different components in the model. And comparing to who was actually on the table - when you engage with stakeholders you realize that you hardly can cover all those components. Of course that depends on how you set the boundaries of your system. From our perspective, talking about socio-ecological settings and the access to GBI benefits as one aspect in that, for instance we did not have any stakeholders from private housing companies or other more profitoriented stakeholders who actually have quite decisive impact on GBI benefits. Smaller enterprises for instance who are really important for community sense within the neighbourhood. We had the Quartiersmanagement, the city administration and planning officials and local grassroots initiatives, but no private actors.

14 **2.8.** For which purposes do you see the knowledge created in the project useful (e.g. supporting GBI planning/managing processes)?

R: Everything we did is useful but the question is for whom. A lot of what we did could be used for further scholarly work and case studies, but in terms of implementation, we created an extended understanding of barriers and the overlaps, embedded in a broader system – thinking about who are the other actors in play. This was interesting to think about for the stakeholders and if they use it further, that might also lead to a certain implementation, which we haven't achieved with ENABLE. For example, one stakeholder from the city administration was very interested in the way we looked at barriers from different perspectives but also on the way we incorporated housing market mechanisms, which are important for the way how people distribute in space, which is guite decisive to the actual accessibility to the benefits of green and blue infrastructure. This is what I meant with broader context. In ENABLE we just started to work together with Halle stakeholders. We did what we could but in terms of available capacities on both sides, it would be nice to have gone one step further towards implementation. We have not really contributed to a specific goal in the city but rather contributed to a more diverse problem understanding or awareness. Shifting the perspective away from implementation, I would say, the conceptualization of barriers and thinking about systemic filters, and then bridge it to empirical observation could be useful to be further developed, to be fed with more details. If you enrich this with more

empirical material and within another co-design process, you come back to the stakeholders and you could continue the ping pong between scholarly work and implementation. Not just on the level of city administration but also local Quartiersmanagement, local initiatives, how can they make use of the results like those from the mental mapping – looking at smaller pieces on smaller scales.

16 2.9. In which ways is the knowledge produced in the project useful for you (as support to your activities)?

- **17 R:** The filters are quite useful, not just for the way you engage with the benefits of green and blue infrastructure, but also in terms of e.g. land use change detection or for urban studies in general. ENABLE managed to justify the usefulness of filters, not in a sense that they create something besides existing typologies.(unclear) So, putting forward a structure to work with and to feed it. I started working in this field when I started in ENABLE, ecosystem services was not the center of my previous work, so everything was new for me. But in our scientific papers, we write about that we are forced or enabled to think about synergies between different methods, but we have not really followed this in a systematic sense. ENABLE provided a toolbox and encouraged everybody to think about the beneficial overlaps between different techniques and methods.
- 18 2.10. What new knowledge or new insights resulting from the project do you consider the most relevant for the planning and management of green and blue infrastructure in your case study city?

R: See Q2.9

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- 20 2.11. Did the project meet your expectations regarding what you wanted to learn about? If not, what would you have liked to learn about, which was not possible through the project?
- **21 R**: I liked the rooted understanding of what we are actually working with. Talking about filters, barriers, the ways we assess or the interrelations of findings. I do believe It was not the pure intention of ENABLE to come up with set of comparative elements. I understood ENABLE more as a explorative way, trying to address as much local specific challenges as possible and therefore loosing sight of the comparative element, which is perfectly fine. But I would encourage everybody working on final products to be honest in this regard. I missed the willingness to actually work on the comparative part of the project. We focused on two scales the urban/regional one and the more locally specific one, you could say the former is the more comparative elements, for instance talking about scenarios, but I think this was a pragmatic way of saying "OK we already have so much, let's

Expectations	ရ		stick with that".
Most Significant Change		22	3.1. What did you find most interesting and useful from the project? What were the main "take-home messages"?
	[23	R: The most interesting from a scientific point of view was this understanding of a system coming from theories to empirics and observations.
		24	3.4. Based on your experience with ENABLE, how should knowledge exchange strategies and processes be designed in the future to enhance the learning process?
Recommendations for future	¢	25	R : There are at least two different levels to this answer: One is referring to arranging the internal project learning channels, where I would say that there should be more shared working organization, in the sense that you manage specific cross-case working groups targeting on a specific set of different aspects of the project would enrich this. But I also do see, In our case for instance that it's also very pragmatic and sometimes a more efficient way to keep the organization more case study related. And the other level is referring to how you flag and use ENABLE material to encourage learning beyond the boundaries of the project, like a homepage. We have two strong partners in sharing products and knowledge coming from ENABLE towards the other communities, like stakeholders or policy or planning. I would like to have this on a smaller scale, like the case study level, to have some tools, which enable a more sustained communication channel between scholars and stakeholders.
		26	3.7. Is there anything you want to add regarding your experience with the project, which has not been mentioned so far?
Recommendations for future		27	R: What was very nice, was that we did not only do deliverables and follow our duties, but that we also had the freedom to be understood in a more explorative way. Doing research in order to foster our understanding and our own learning, which is not something common, looking at other projects.
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2.2. What events or other opportunities to foster learning did you promote in your ENABLE case study city? In which stages of the project did they take place?

- R: The resilience assessment is interested in the outcomes but it is a methodological approach to designing and running a process. The major outcome of the process is the knowledge co-creation that happens through the process. It is all about stimulating or trying to promote a good learning environment for social learning. There we have had different designs: interactive workshops and consultations. The different workshops have been designed to reach different types of outcomes and also reflect on different ways of knowing your system (whether it is more system knowledge, target knowledge or operational knowledge). It has differed depending on the individual focus of each workshop. We often also contacted people after the workshops when they have had time to digest and reflect a bit, to have a more individual reflection. I think this has been a nice complementary way of stimulating a learning process. We have also had an internal team reflection after each individual step in the process.
 - In terms of the timeline: we tried to align the ENABLE timeline with larger ongoing processes in the region. Our workshops in Stockholm were a continuation of a previous pilot study on desirable futures, so a continuation of an existing learning process. It was a combination of trying to make use of the outputs of ENABLE - and failing, which is an interesting learning outcome in itself - and other processes, because the case study is not exclusive to ENABLE. At times the two timelines did not align too smoothly, so we tried to bring in ENABLE inputs at specific times that we thought were relevant. So trying to address different stakeholders' needs and desires in terms of outcomes, which has sometimes maybe detracted from the more pedagogical design of the process.

2.3. What knowledge or ideas/insights/perspectives did you gain through your participation in the project (even if you don't consider them as something you have "learned")?

R: Many of the things covered through the resilience assessment (like the systems understanding, framings, etc) it was not really that much new to me (system knowledge). My primary take-home was more on target knowledge, on the operational side. Knowing who the actors are, how they view the system, how they think about other actors and try to understand what are the barriers and enabling factors for trying to do something about that system. The insights were probably not surprising as such but they are newer knowledge.

(Across the case studies:) It has reinforced how important or context-

specific are solutions and strategies for trying to make best use of green and blue infrastructure, and how to better balance that contextspecificity with more general ideas of how we can understand systems, how we can design them in different ways. We have seen across the cases not only different systems but also different possible solutions. And not just a list of important things to consider when trying to shift something but the sequentiality of interventions (this is where you need to start because...) - so a better idea on causality and designing a (change) process. That is something our cases have shown to a greater or lesser extent. The mixed-methods and multi-methods approaches we used were quite useful to think about how can we look at and address a specific issue through multiple lenses and still combine the insights from them. This has been a challenge but as we are getting close to synthesis there are a number of interesting things we can do, to offer more transdisciplinary perspectives on a number of issues or already identified challenges but where we could add additional perspectives or different angles to them. I think that is a nice learning outcome from ENABLE, which has been facilitated by our engagement with local stakeholders and our internal diversity in terms of what methods we use and how we ask questions.

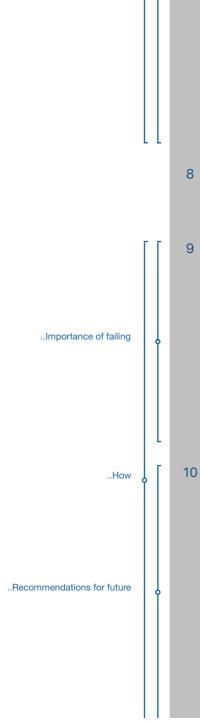
2.4. Through which project-related activities (e.g. workshops in other ENABLE cities, stakeholder workshops in own city) do you think you have learned the most?

R: There was one internal workshop within the resilience assessment where we tried to build-in a multi-criteria component which did not quite work out. Just reflecting on why it did not work out was maybe the more interesting learning opportunity. When things work out the way you thought, that is a positive reinforcement of what you are doing but the things that fail (and this was a safe-to-fail situation) allowing you to reflect upon them, that was interesting. It has taught us about how to think about the logic behind different methods, especially ones that have a sequentiality, and be aware that when timelines do not align it will be harder to integrate methods. That was a very good workshop.

In terms of feedback, there was a series of conferences or one-off events (not necessarily with the stakeholders engaged in the longer process). They can be sometimes useful, sometimes confusing, but they allow you to get external perspectives to shed new light on your process when you are too deeply embedded. We decided to accomodate for that. I have been trying to not be too involved in the resilience assessment (while the other two colleagues were) to supply a different perspective on the process and the different outcomes. So recognizing that different people can, and maybe should, have different roles in this learning process. These different roles have enabled us to have a different sort of learning process than if we would all have entered the process with the same ambitions and ideas of what our mandates were. A take-home message there is that you

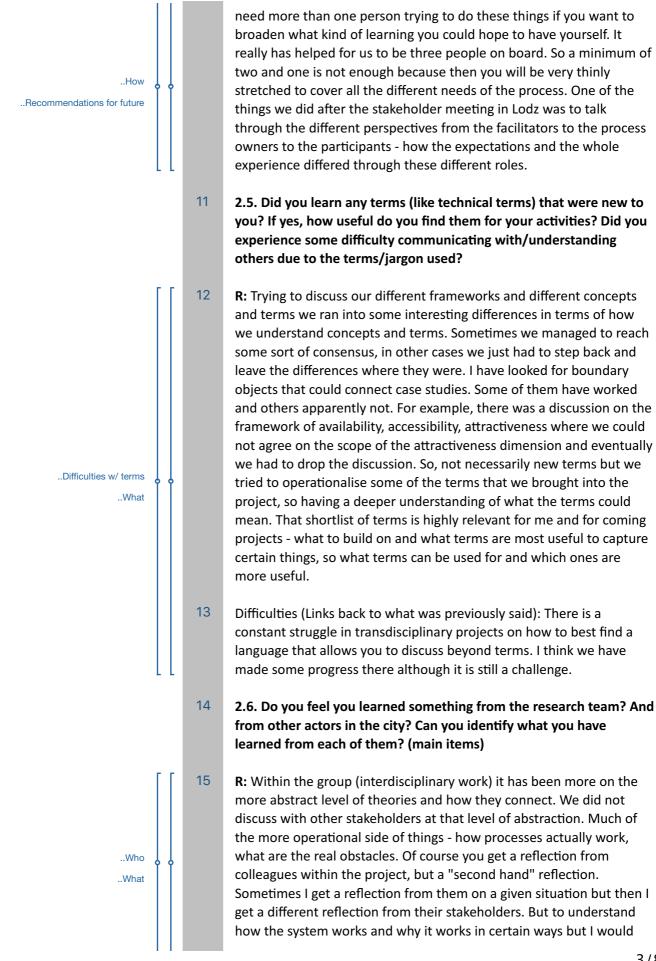


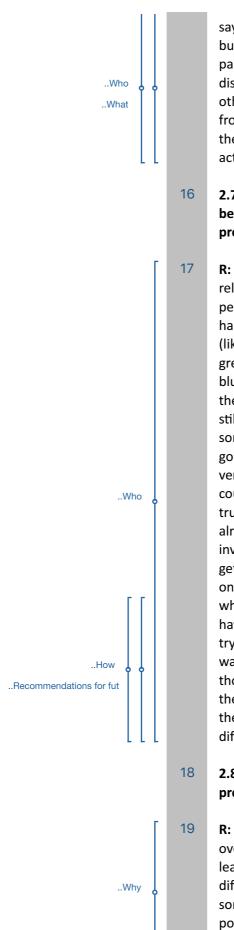
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say that has been more of a combined listening to project members but also other stakeholders (primarily stakeholders in Stockholm). In parallel with discussions within the consortium there have been discussions with other scientists (in our institute, in conferences, or in other networks), discussing insights and experiences from ENABLE and from similar projects. So, more of a scientific systems knowledge from the academic partners and target / operational knowledge from other actors and sometimes the more action-oriented members of ENABLE.

2.7. Do you think there were other actors, who could have been beneficial to the learning process, but who were not engaged in the project? Were there any particular reasons to not engage them?

R: There are certainly other people whose opinions and needs are relevant for what we did in Stockholm. The first constraint is that people are very busy. So people like politicians, or business have been harder to convince. Other actors we have just not been able to reach (like homeless people or criminals, who are a specific group of users of greenspace, influencing the functionality and perceptions of green and blue infrastructure). Setting up such a learning process, there are these issues of trust - who can actually be involved for the process to still be constructive. There are some really strong vested interests in some problems, at least when you have a limited amount of time to go through your process. If you involve people with very strong and very different opinions (like developers and conservation groups) it could take a long time just to find common ground and start to build trust. So we started somewhere where there is at least some trust already between the actors, which influences or restricts who you can involve. But even there it has been problematic for practical reasons to get this limited group of people, because some of them do this more on a professional basis, others more on an individual interest basis, which means they have very different timelines. Other case studies have reached out more to individual groups in different ways and not trying to bring the groups together into one venue. That is a different way of trying to handle this diversity, listening to multiple voices even though as a researcher you become more of an active interpreter of their inputs to the processes instead of letting them sort things out themselves. You become the mediator or facilitator which leads to different and maybe slightly biased outcomes.

2.8. For which purposes do you see the knowledge created in the project useful (e.g. supporting GBI planning/managing processes)?

R: It has elements of all of them (planning and management), but overall the most relevant contribution is how we design these joint learning processes or how we think about science and research in different ways can inform practice (can be planning practice or something else). This is something we are trying to get out with these policy options, where we try to think about what types of knowledge have we generated. Everything from the more factual that could directly inform certain types of planning to things that are more about project design or building your own solutions for governing (rather than planning) green and blue infrastructure as embedded in a larger system. I think that overall the consideration of how to build a comprehensive approach to both understanding and actively engaging with green and blue infrastructure and its functionalities and benefits, that is overall the most useful. Then we have specific pieces of knowledge that could be of interest to specific cases or a set of specific cases or a specific target group. But overall it is that approach to how to think about what kind of knowledge we need and how you could make sure that you have an active process for producing, digesting and making reflective use of that knowledge.

20 2.9. In which ways is the knowledge produced in the project useful for you (as support to your activities)?

R: Starting from a general and vague idea of how I want to design and attempt transdisciplinary science, I am learning more and more how to both frame different things and also what are the strong points you could build on and not just uniformly try to integrate or connect things, but really what are the most critically needed and also the easier to get at. I am developing a better language and feel like I can better describe in project proposals what it is I want to do, the challenges with it, the time demands, the resources needed, I am getting much better at articulating what transdisciplinary science is and also better understanding what type of transdisciplinary science it is I am doing and I am more comfortable with. That is drawing on everything that has worked and not worked (or at least has been much more challenging). So I am starting to have a more operational idea of the actual design of transdisciplinary science, not just that everything should be integrated but what are the critical things that need to be integrated, how can they be integrated and how can I describe how to do that and the resources needed. ENABLE is just one project in an evolutionary line of trying to deepen transdisciplinary work and we are learning, slowly, how to do things better. It will help me make a more effective use of my time in the future when I have a better idea of which things are more likely to lead to the outcomes that I am hoping for. That said, it is always good to test new things, because sometimes what you thought would be the best alternative may not be.

22 See also Q2.5.

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23 2.10. What new knowledge or new insights resulting from the project do you consider the most relevant for the planning and management of green and blue infrastructure in your case study city?

R: What we tried to do was break some of the silos / sectoral divisions of who does what in terms of planning and management. What we

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tried to do with the resilience assessment was to point to interconnected issues that together will decide on what you can expect from the system. We also started to discuss different ways of doing that. But just by making people more aware of that you have a better basis for actually finding system-based solutions rather than individual or specific contributions, or projects that might not make much sense, or initiatives tied to one sector but not to other relevant sectors. I think we have promoted more of a systems understanding and also an understanding that green and blue infrastructure is not necessarily a question of just the green and blue spaces themselves, but very much a question of how you think about the city and its inhabitants, around those green and blue spaces. People do recognize this but I think where we helped is that we added more detail and nuance to that understanding and also a language for addressing those different connections and that is something that other actors can take further - we left it at a first fledgling strategies for trying to move towards an aggreed upon, desired target, but we think developing these strategies further is not really something for us as researchers to take the lead on, but something that we could support. Something we though about for Stockholm was how and when in the process do you shift ownership and roles, when can scientists lead and when is it better for us to step back and support someone else, depending on different mandates and the specific design outcomes of a phase in the project. Which is also useful I think for planning processes as not very static or the responsibility of one specific actor, but how you could maybe shift a bit more smoothly between different actors and different processes. So, in the planning process, maybe at some stage you could delegate to someone else too (and I guess that happens to some extent) but I think there is more there to design a bit more flexible processes for planning and thinking about what to do with urban space and there we have supported, not giving any final answers but at least pointing to a way of doing things differently and also a way of addressing more complexity within your system.

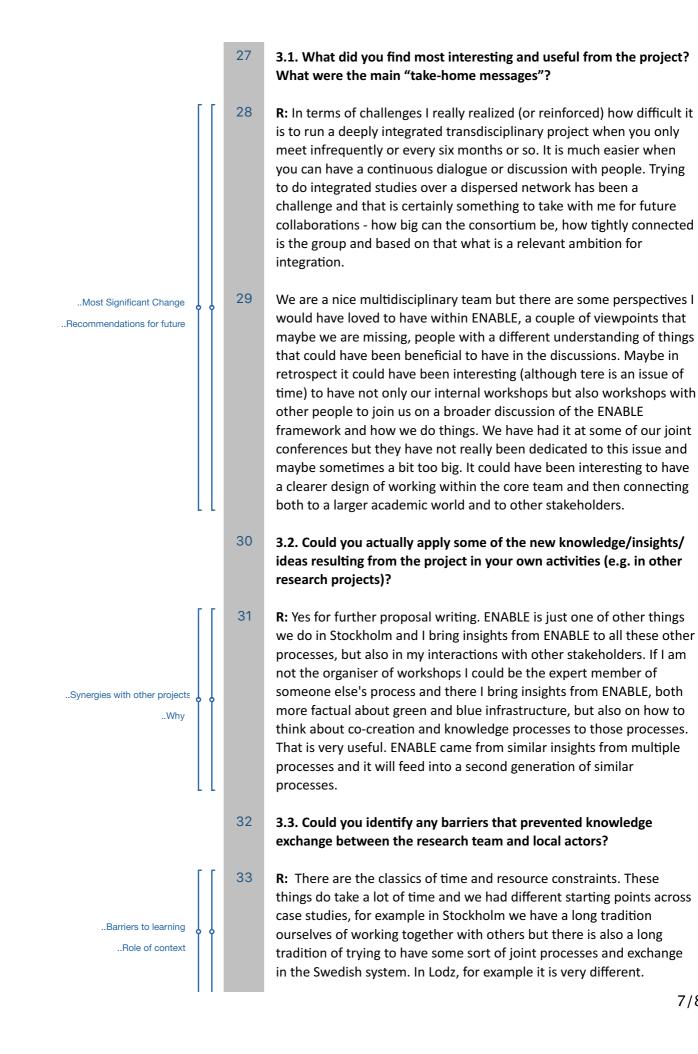
25 2.11. Did the project meet your expectations regarding what you wanted to learn about? If not, what would you have liked to learn about, which was not possible through the project?

26 R: I have an interest in transdisciplinary science and how to do transdisciplinary or sustainability science. We have had a number of workshops or exercises attempting at aligning methods, finding ways of synthesizing insights, etc and we are working on a more theoretical level. But I would have wanted a bit more focus, more in-depth discussion on how do we best connect methods, theories, frameworks and so on. That is still something I am pushing for, for one of our papers under preparation - a more theoretical discussion on how to do transdisciplinary science it was something maybe not equally shared by each and every consortium member, so maybe we have not made it as far as I would have wanted.

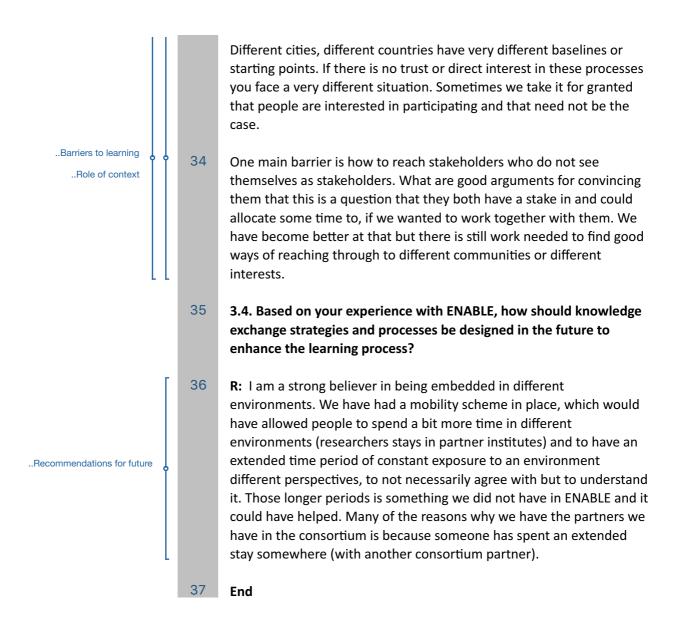
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2.2. What events or other opportunities to foster learning did you promote in your ENABLE case study city? In which stages of the project did they take place?

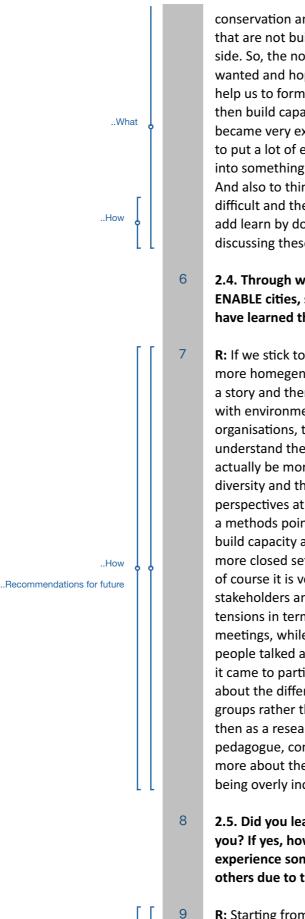
R: One thing that we have put a lot of effort into was to find a language and commonalities, because we've had a very diverse group of stakeholders, ranging from people being there on their free time just because they cared about the area or had a specific interest in the area, to people who had a strategic responsibility, not necessarily being locally anchored or having visited the area, but had a formal responsibility. That said, we've had to work very hard to find something that they could start their dialogue about. For us that turned out to be activities taking place in the green-blue infrastructure in the landscape. Just to come to that it was a learning for us. That started for them also to feel that what is the activity as a joint tool for them to learn about each other, others' perspectives and the project. Another thing was the constant framing exercises that we had to do to explain what we were doing and also for us to learn about the system at the same time we also tried to be a bit ahead of the process. So I would say the framing and finding common boundary objects to talk about, and not use the ones that are favouring in different groupings, so say, is it red list of species - no that is not a go, is it ecosystem services - no, not necessarily, so finding something that is neutral and very generic, that was one thing we did in order to find a dialogue and then indirectly that dialogue is supposedly leading to learning, or at least exchange. The framing was everything from writing invitations, writing documentation, having the first presentation at all the workshops that we had, I'm talking about the resilience thinking process that became five or six workshops and all these meetings have a very careful thinking about how we start them, how we talked about the system that we wanted to discuss with the actors. So using words that we know that they know about but also then linking them to the conceptual framework within the project, that was a very tricky part.

4 2.3. What knowledge or ideas/insights/perspectives did you gain through your participation in the project (even if you don't consider them as something you have "learned")?

R: One of the main insights, a bit surprising but also confirming that the institutional barriers in terms of formal administrative boundaries has a huge, surprisingly large impact in how people talk about values. We had this landscape where we have this formally protected area in the middle - that was the setup, and all along until the end they had very hard difficulties in discussing the whole landscape. It was inside or outside that boundary, it was so strict, and I mean the whole outset of the project is to discuss the flows. I think both [STO1] and I were surprised about how difficult that was. The other thing that I learned was also that, when it comes in the Swedish context to nature

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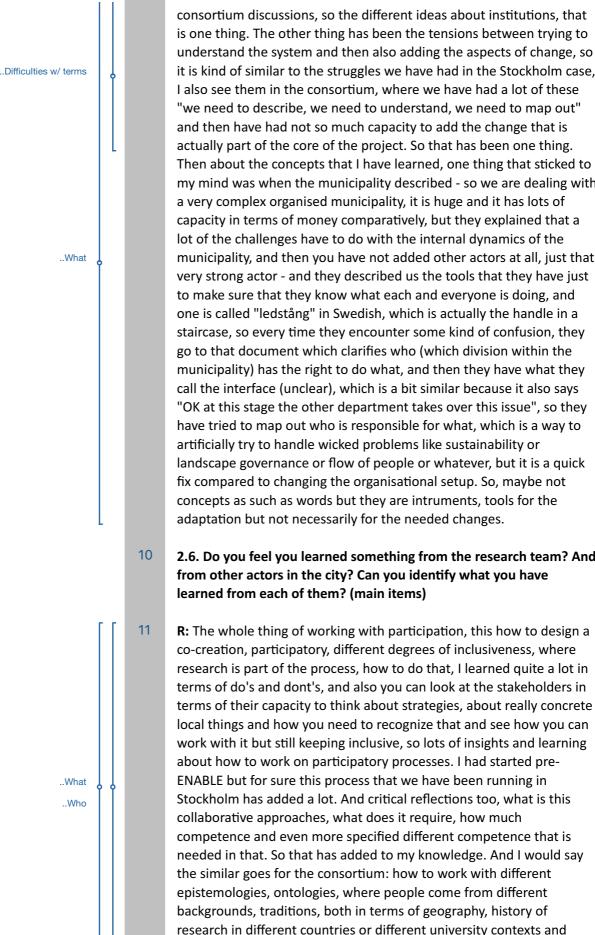
conservation and green-blue infrastucture, it is a framing about things that are not built in our city, it is still very much on the conservation side. So, the notion of change - because that is something we really wanted and hoped that the stakeholders would start thinking of and help us to formulate what is changing in the system and how can we then build capactity to handle that change - that was something that became very external and abstract, like climate change. Then we had to put a lot of effort into translating that climate change, big thing, into something like "what will happen in this particular landscape". And also to think about demographic changes. So change was very difficult and the institutional barriers was very difficult and I would add learn by doing, learning by mistakes in trying to develop tools for discussing these things along the way.

2.4. Through which project-related activities (e.g. workshops in other ENABLE cities, stakeholder workshops in own city) do you think you have learned the most?

R: If we stick to our case study, then I think the smaller settings with more homegeneous groups discussing things, where they could frame a story and there is not so much on negotiating, so for example talking with environmental strategists from the municipality or with interest organisations, these smaller focus groups actually helped me better to understand the system. If I would re-design the process I would actually be more careful in having these focus groups and then great diversity and then focus groups again, instead of trying to mix the perspectives at all stages. That is something that I bring with me from a methods point of view. And maybe also: one of our goals was to build capacity and there is something where you discuss things in more closed settings where you have more of a safe environment, and of course it is very tricky for the municipal officials to sit with their stakeholders and then be held responsible for things, this kind of tensions in terms of mandate and responsibility, to handle that in the meetings, while they were going on, I think that impacted how freely people talked about things. So we were too naive and ambitious when it came to participation, I learned the most about the system and about the different perspectives when we actually had these focus groups rather than when we had these huge diverse groups, because then as a researcher I became more of a facilitator, a negotiator, pedagogue, communicator person than actually someone learning more about the issue or the system. We had so much focus about being overly inclusive at all stages and I would not do that again.

2.5. Did you learn any terms (like technical terms) that were new to you? If yes, how useful do you find them for your activities? Did you experience some difficulty communicating with/understanding others due to the terms/jargon used?

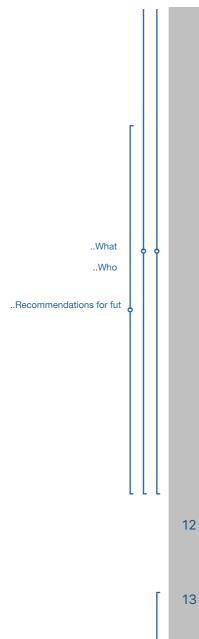
R: Starting from the latter: the concept of institutions has been super tricky for me throughout the project and that comes from the



it is kind of similar to the struggles we have had in the Stockholm case, I also see them in the consortium, where we have had a lot of these "we need to describe, we need to understand, we need to map out" and then have had not so much capacity to add the change that is actually part of the core of the project. So that has been one thing. Then about the concepts that I have learned, one thing that sticked to my mind was when the municipality described - so we are dealing with a very complex organised municipality, it is huge and it has lots of capacity in terms of money comparatively, but they explained that a lot of the challenges have to do with the internal dynamics of the municipality, and then you have not added other actors at all, just that very strong actor - and they described us the tools that they have just to make sure that they know what each and everyone is doing, and one is called "ledstång" in Swedish, which is actually the handle in a staircase, so every time they encounter some kind of confusion, they go to that document which clarifies who (which division within the municipality) has the right to do what, and then they have what they call the interface (unclear), which is a bit similar because it also says "OK at this stage the other department takes over this issue", so they have tried to map out who is responsible for what, which is a way to artificially try to handle wicked problems like sustainability or landscape governance or flow of people or whatever, but it is a quick fix compared to changing the organisational setup. So, maybe not concepts as such as words but they are intruments, tools for the adaptation but not necessarily for the needed changes.

2.6. Do you feel you learned something from the research team? And from other actors in the city? Can you identify what you have

R: The whole thing of working with participation, this how to design a co-creation, participatory, different degrees of inclusiveness, where research is part of the process, how to do that, I learned quite a lot in terms of do's and dont's, and also you can look at the stakeholders in terms of their capacity to think about strategies, about really concrete local things and how you need to recognize that and see how you can work with it but still keeping inclusive, so lots of insights and learning about how to work on participatory processes. I had started pre-ENABLE but for sure this process that we have been running in Stockholm has added a lot. And critical reflections too, what is this collaborative approaches, what does it require, how much competence and even more specified different competence that is needed in that. So that has added to my knowledge. And I would say the similar goes for the consortium: how to work with different epistemologies, ontologies, where people come from different backgrounds, traditions, both in terms of geography, history of research in different countries or different university contexts and



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what is then the capacity that different researchers have, not to say that it is more or less but it is different capacities, and how you work with that, especially with the different researchers having different degrees of in-depth knowledge about the cases that you also want to involve. So a much more specific and a bit critical thinking and insights regarding the capacity and competence and how you need to be aware of that. The other thing is the power of small, maybe trivial activities, so just a meeting we had I proposed, could we create a figure for all the papers that we are writing and that is a way to not have that as a product but as a tool. So all the tools you need in interdisciplinary work; I remember when we tried to decide on a logo very interesting process, when we tried to create a joint project folder and the text with it, also very interesting, these small things that seem like: can we not just leave this to some communication expert to do that? I would rather say the opposite: this could be at the core of starting to find a common narrative or at least explore the diversity of narratives within the consortium. And also this not viewing paper writing processes as the focus on the product - of course that is the merit system we are in - but also see the writing process as an interdisciplinary learning. [STO1] and I have had quite substantial time sitting together and I have tried to support him in terms of "maybe we should ask this question", "maybe we should clarify like this", "maybe we should ask people for one slide with bullet points about questions they have", these small, pedagogical things that you can do in order for people to not just stick to their ordinary way of doing but actually trying to reach out and connect, finding common terms.

2.7. Do you think there were other actors, who could have been beneficial to the learning process, but who were not engaged in the project? Were there any particular reasons to not engage them?

R: At all meetings I am in, in the Stockholm region, and I have been working here for fifteen years or so, there is always the politicians, and I would not say that in the next project I would add them to it, because their relations to the civil servants is also a very intricate one that you need to be very careful about and make sure that you know what you are doing as a researcher if you set up that kind of discussions or dialogues, or interactions, but that is a group that we seldom invite - the decision-makers - and they are of course crucial if you are also aiming for change and capacity-building, but in a way we trust the officials to then grasp what they capture, what they feel is relevant and then build that into their organisation or in the communication with the decision-makers in a way we trust them to be that indirect link to the decision-makers. That is one group. The other aspect is that we have a challenge to engaging the public, where we go for the easy, or doable, feasible way, which is to engage with the interest organisations, and there is lot of engagement in society that doesn't necessarily take the form of a very traditional Swedish association (like Facebook groups and so on), and we have not yet found ways to engage with them and that is a big gap I would say. We

clearly have an age bias towards elderly people in the interest organisations, those that actually have time and room in their life, or are used to come to this kind of settings. Not necessarily that we want to capture that diversity, but in a way we captured that through other methods, we have had these public data collections - the Q-method and the mental mapping - so in a way we have captured that information. What would have been fantastic is if the Q-method and mental mapping had occurred before our resilience process, which was not the case. In the coming projects what would be great is if - we have learned a bit more about how to set up a series of different methods to play out, what should be done first and what should then build on that - it would have been fantastic to have that material to build the resilience assessment process on, but that was not the case.

2.8. For which purposes do you see the knowledge created in the project useful (e.g. supporting GBI planning/managing processes)?

R: On the larger picture I would say the approach that we have in ENABLE is based on systems thinking and over and over again I encountered how great knowledge is produced, communicated, used and then confusion why it is not working out and I see this contextualization, so even if it is difficult, even if it is fuzzy, the system thinking is an important contribution and not as a product but as a process to constantly be part of and reminding different discussions, dialogues, meetings, being it in Brussels or in Flatten landscape about the system thinking, that I think is a very important contribution from this consortium and other similar consortia. Then, what we contributed to very much, and the actors say that in their evaluations and feedback, [STO1] and I in our projects in Stockholm we provide a platform for these stakeholders to meet and discuss things that they normally do not have room for discussing in their daily worklife context. That is interesting because it is not necessarily something you think that research or research projects should do, or is that really our task, but it is just the way it is. We allow these actors to actually get some space for thinking outside their immediate here and now problem-solving, handling fires here and there. Just the conference I attended the past days there was lot of appreciation: you created this space for us to lift a little bit and look at things in another way. For an allotment gardener in Flatten to meet with a green infrastructure planner, there are very few other platforms for that to happen and create that listening and link. Then it is up to them to see what they want to do, but at least it is happening because we are running these different kinds of workshops. And then I think we have a very important task here as researchers to continuously develop our thinking, our different epistemologies but at the same time be open to at least try to understand others and that I think we need to have better tools for. I mean in the ENABLE project we would have really needed some process facilitating capacities, someone responsible for our meetings, our interactions, who knows what research is about, so it is not like a manager but more like a researcher's facilitator

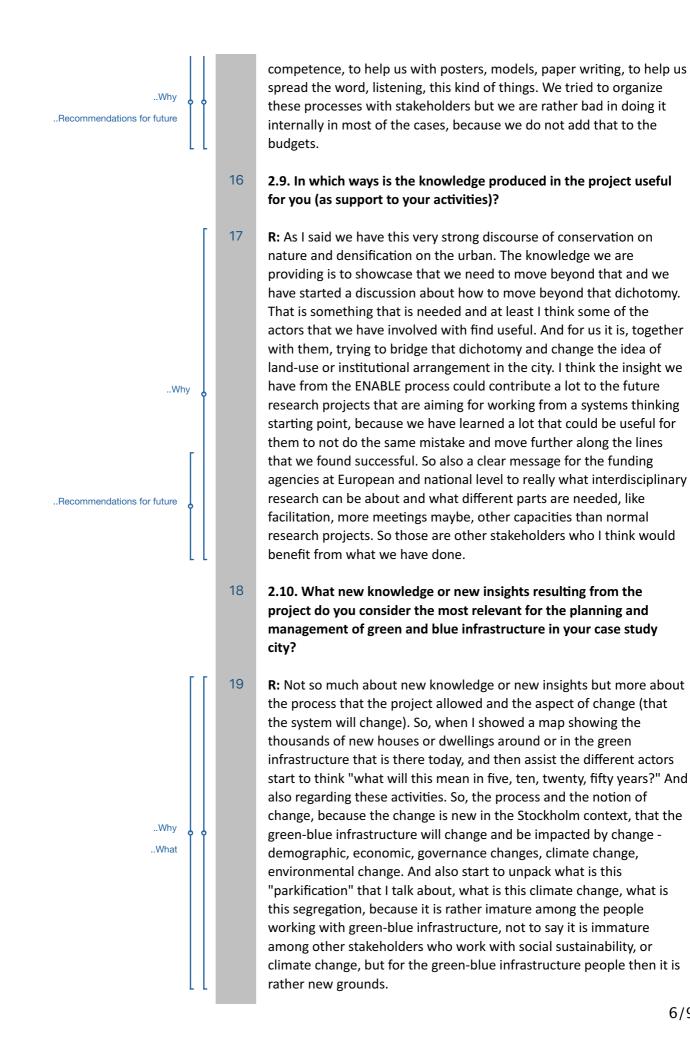
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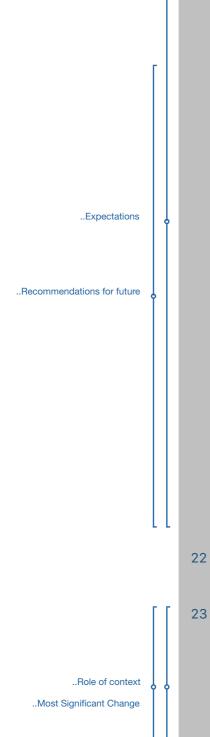


20 2.11. Did the project meet your expectations regarding what you wanted to learn about? If not, what would you have liked to learn about, which was not possible through the project?

21 R: If I think about the different work packages and think about different themes, I clearly see that we have work around justice, around resilience, but a dream would have been to learn about justice and resilience together and we did not really reach that. It has been so much work just to link green-blue infrastructure just to these two dimensions. You also clearly see now that we have a special issue on justice and we have another one with the ENABLE conceptual framework, which will include resilience and methods and method integration. That says a lot, that we have not come that far. My core research is about governance and that has not been - that was from the start so I cannot say I expected it - but I would have been able to contribute more if we have had that broader idea with the governance and not just the institutions. I have outlets for that in other projects, but still I think it is a bit cutting one of my arms off. And it pops up in the policy options, policy mapping, but it has not been so much part of the research but more of the background landscaping description and then it is there and we try to feed into it, but it has not been research as such, as part of how we understand the system and that has been frustrating. I can imagine that others feel the same because their arms have also been cut off in different ways that I do not know about, because I do not know that theme (like econometrics or modelling, or whatever). I think those are the trade-offs that we do when we do interdisciplinary research. It is tough, but it is also how it needs to be, because you cannot really add the in-depth of all the different aspects. Another thing, on a more practical note, which has to do with learning: we had lots of hopes and added to the proposal that we wanted people to sit in different contexts, visiting each other, like inresident Ph.D. students or post-docs and we had this mobility money and it has been really hard to set that money into action. It's a bit surprising and a bit disappointing that we have not had this opportunity of young scholars visiting different areas, because I think that is a very fruitful way of learning and understanding and exchange. That has been much harder than I thought.

3.1. What did you find most interesting and useful from the project?What were the main "take-home messages"?

R: That stakeholder interaction is very context-dependent. It is not rocket science to understand that, but to really see, visiting Lodz, sitting in the city hall and really see how are colleagues navigate that context, compared to how we do it in Stockholm, or when we sat at the meeting in Halle, that is a very important take-home message for me, to really understand what it means for interactive, transdisciplinary research with multiple case studies in dramatically different contexts. And it is very vulnerable since it is dependent on



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...Barriers to learning

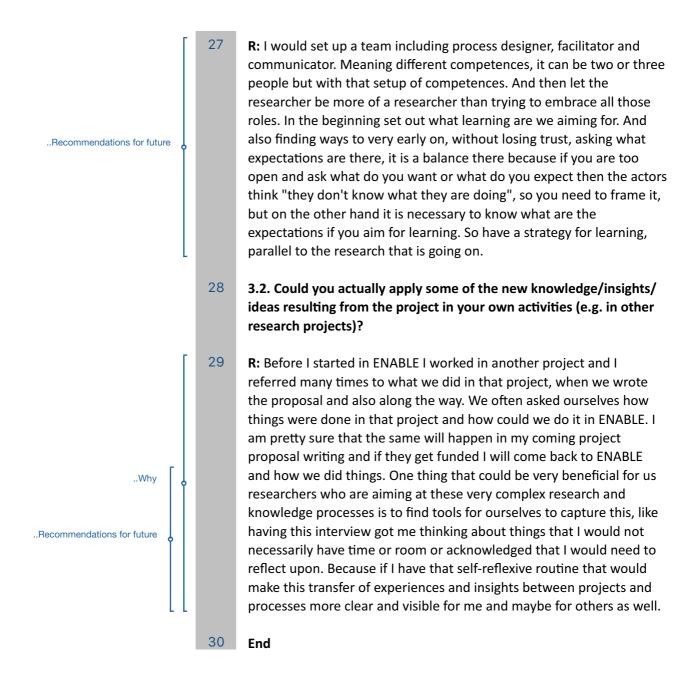
political processes in these different contexts, so say you have an enabling context in Barcelona, in Stockholm as well so far but we also had an election in between, which was a bit scary. In Lodz they had to struggle nearly on a weekly basis, with differences on how the approaches were and people wanting or not to participate. That is a very important take-home message. The other one is that there are both in the interdisciplinary (within the consortium) and the transdisciplinary way, this carefulness of framing, finding commonalities, the small tools that can help you to find common grounds. To focus on that is another take-home message I think. When it comes to Stockholm, the need to constantly reflect on the role of the researcher, because we have hardcore experts as stakeholders, so what is then the role of the researcher when they come with much more in-depth data than we can provide within the project. And then we need to make sure that we are relevant in what we are doing, otherwise they will not participate. In some of the case studies we started off with mapping, here we had first to have a dialogue with the stakeholders, about what is the state-of-the-art when it comes to understanding the system, because it is not in our ownership.

24 3.3. Could you identify any barriers that prevented knowledge exchange between the research team and local actors?

25 **R:** The level of abstraction. I cannot really take the ENABLE conceptual model and trusting that it really comes through to our stakeholders. It needs so much more concreteness and illustrative examples. That is a very strong barrier. Then, the stakeholders are also formed in different languages, which means that you also need to adjust what you are saying in relation to this degree of abstraction in relation to the words they are using, so the story can be very different depending on the stakeholder you are talking to, or want to communicate to. Since this is a research-driven project and it is not co-designed more than the fact that we know for our case study that these are relevant issues, but it is not necessarily relevant or timely to discuss them, meaning that there are huge trade-offs you need to do in order to become and stay relevant for the stakeholders. I think in some parts they have much more exchange with consultancies where they have an assignment where they say we want you to investigate this and we want to have this product. So they go to the ecological consultancies to get that. Why engage with the fuzzyness of researchers who are exploring while they are running a process. That's a huge barrier as well. So finding your role, what is the role of research in a very expertdriven region like Stockholm, where the consultants are Ph.D.'s. It is a very thin line between [STO1] and me being researchers or consultants in some sense.

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3.4. Based on your experience with ENABLE, how should knowledge exchange strategies and processes be designed in the future to enhance the learning process?



LOD1

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2.2. What events or other opportunities to foster learning did you promote in your ENABLE case study city? In which stages of the project did they take place?

R: For us I think that the most important were the meetings with stakeholders and opportunities to learn from them and to ensure that they learn something from us were related to the presentations of our research. We organized such meetings twice and we invited people from the different local authorities, mostly local authorities like the municipal planning office and green space management authority and some other departments of the city office with whom we discussed what we were doing and then we sought additional questions from them and in a way they informed our research but at the same time they had the opportunity to listen to what we are actually doing, which I think is very good and we are planning to do some something like this in the future as well to share findings of our work with the local authorities because in general we mostly publish our work only in English and even though it might be of interest to the local stakeholders they are definitely not reading academic papers and to some extent everything is lost from the perspective of local developments so in this way we were able to tell at least a little bit to them so that they know what we are doing and how this may be of use for their work and I think that based on these meetings we had some further collaborations with some of these stakeholders which was an additional benefit of this collaboration and mutual learning.

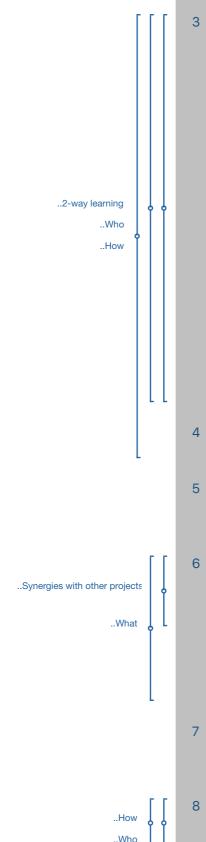
Timing: One was I think December 2018 and the other was November 2019

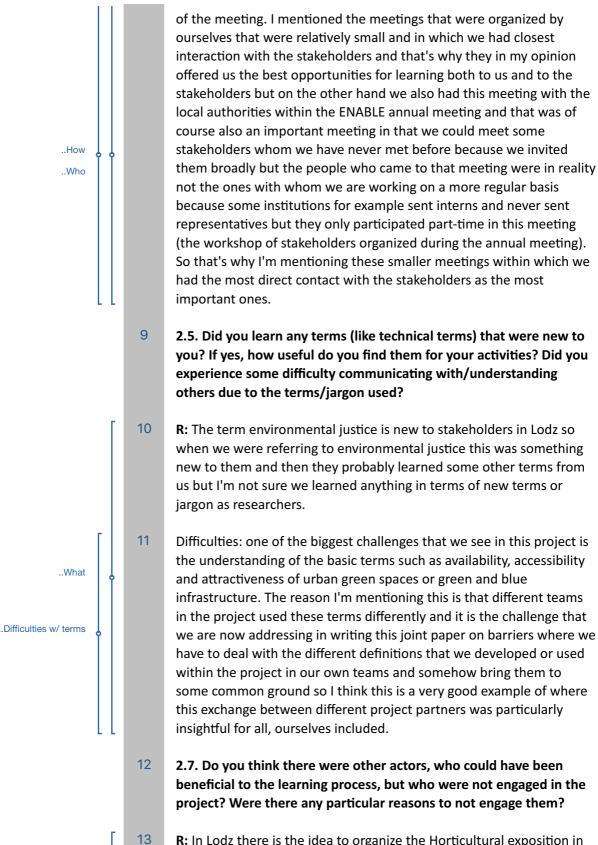
2.3. What knowledge or ideas/insights/perspectives did you gain through your participation in the project (even if you don't consider them as something you have "learned")?

R: Of course we learn all the time and the project offered us the opportunity to learn but it's not very clear what particularly was the result of this project and not of some other work that we had at the same time but in terms of learning I would say that for the first time we were doing this exercise with stakeholders that we invited them to meetings where we presented our research and I think this is something that we learned is very useful and that we would like to do in the future as well.

2.4. Through which project-related activities (e.g. workshops in other ENABLE cities, stakeholder workshops in own city) do you think you have learned the most?

R: I think we could learn different things from different kinds of meetings depending on the audiences and depending on the format





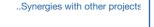
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R: In Lodz there is the idea to organize the Horticultural exposition in 2024 and there is a specific team working within the city office on this topic they filed the application to the International Organization Bureau of expositions that deals with this event and then they were flying the world over to promote Lodz as a candidate for this exposition and eventually they seem to have succeeded. The

organization has agreed that the exhibition in 2024 is held in Lodz. They still are not sure whether there will be enough funding for this from the government and from the local authorities but there is already green light to organize things and there is quite a lot of investment in this direction. But this team is composed of people who are from a completely different world and they are really reluctant to work with us and they are quite impolite to be frank in the way they treat us as well and I think that this is a team with which we should probably work but we somehow don't want to work, we refrain from working with them, which is a challenge because they seem to be overtaking green space and issues in Lodz now given that this event is seen as such priority for the authorities. It's just that there is an institution that is responsible for a big forthcoming event with whom we don't have good contacts because they are not interested in local knowledge and research they are used to working in a completely different way when they want to have something done they invite big consulting companies to work on these issues and the way the big consulting companies typically work is to consult us as local stakeholders to develop the solutions so we typically refuse to work with these big consulting companies and this leads to a situation in which they consult other stakeholders who are not from Lodz who define design solutions for our city which is a mess really but this is how these people work they are used to work in this way.

2.8. For which purposes do you see the knowledge created in the project useful (e.g. supporting GBI planning/managing processes)?

R: There are a couple of things like this one is that we have another project called sociotope map for Lodz (a sociotope map is a map of different social functions of public green spaces in our city) and we developed this ourselves but in collaboration with the local authorities and we saw some interest on their part in this project and we hope that at some point they will be using this map and it is something that could support communication with inhabitants and this could also support public institutions' management practices, because it's all digitized, it's something that they have never had in digital format they always only use this in paper files and every office had a separate paper file for different things related to different green spaces. Now they have everything in one folder, in one electronic map. Another thing is that we somehow started to inform the local authorities on different green space availability and accessibility standards and they seem to have been very interested in what we've done. This is what we know from those meetings and they really want to develop some tools to be able to plan green spaces better in response to the needs of the society in terms of where green spaces are to satisfy the needs of the population. And then the third thing is related to the work of [colleague name] primarily and [colleague name] to some extent as well and it's about children and their way to school. They were working on whether children on their way to school are exposed to green spaces or to green space views, especially when they have to

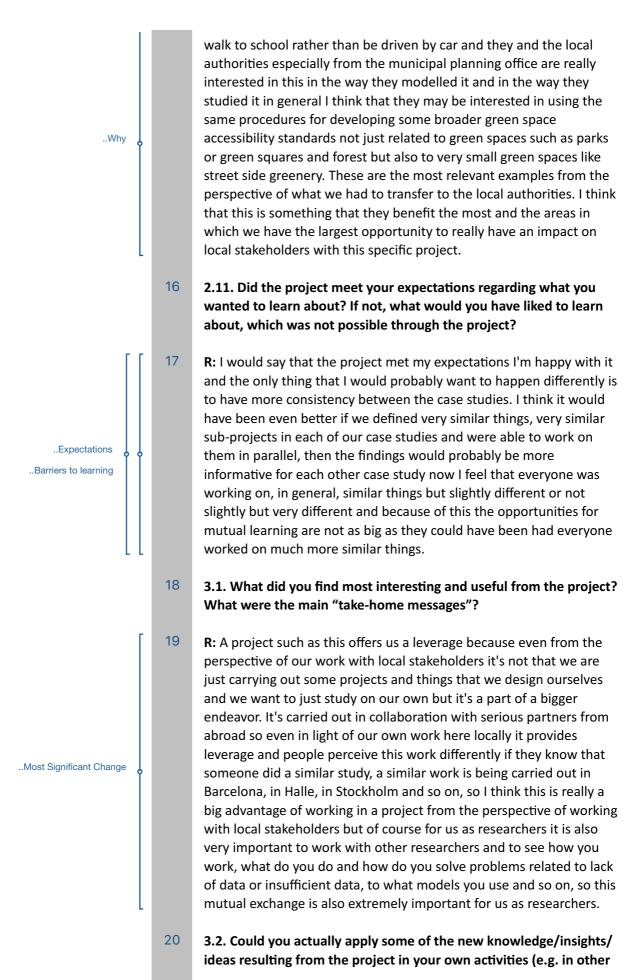


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		research projects)?
Why	21	R: We definitely want to work on green space availability, accessibility and attractiveness further and I think this is something that we started within ENABLE and we want to continue this work so it is a legacy of this project.
	22	3.3. Could you identify any barriers that prevented knowledge exchange between the research team and local actors?
Barriers to learning	23	R: See Q2.11
	24	3.4. Based on your experience with ENABLE, how should knowledge exchange strategies and processes be designed in the future to enhance the learning process?
Recommendations for future	25	R : I would try to have more consistency between the work carried out in different cities so to ensure that the work is really similar and comparable, directly comparable. I think that this would be interesting. I would insist that we work on more similar things together so that we can more directly work, prepare some joint papers, in which we compare the situation in the same regard in different contexts, this will provide a broader overview of challenges related to some things and opportunities to solve different problems, like I know that in the nordic countries in Oslo and Stockholm the colleagues worked or at least discussed the idea of "white space" (related with snow) so they found a common topic they addressed it and they tried to discuss it from the different perspectives of nordic countries you know white space. This was to me an example of a joint initiative that was related to the project and somehow directly connected to some project partners with regard to exactly the same thing.
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LOD2

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2.2. What events or other opportunities to foster learning did you promote in your ENABLE case study city? In which stages of the project did they take place?

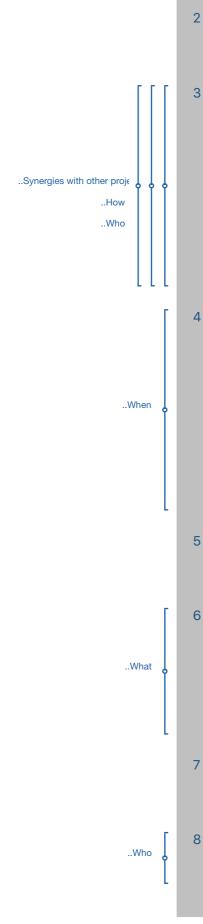
- **R:** Answers are a little bit tricky because we had simultaneously two projects which were more or less focused on the same. So in fact I did not divide it too much into in between projects. So what happened was that when the other project had some requirements to learn something or to teach something we just organized the event. So it was kind of mixed not necessarily entirely ENABLE messages or habits. It was more like to convene the message which was needed at the moment. Under both projects I would say that we used mostly opportunity for having workshops and courses with stakeholders who are mostly decision makers. But we tried also to address citizens and here both inhabitants and NGOs.
- Stages: Not really because our work as Center started in 1997. So for us it's just continuous process. So whatever our projects it's just trying to continue some sequence of messages and knowledge which best fit the momentum and the momentum is usually (unfortunately) related to some actions in the city which raise either controversies or kind of uneasiness of people. Or sometimes it's just when we have a new set of decision-makers who need to learn something immediately. Like we had elections a year ago so we kind of started from the scratch in some sense and then now we have a new department of ecology and climate. So it's again a little bit going back to repeat some messages at the city level. So there is a continuous process.

2.3. What knowledge or ideas/insights/perspectives did you gain through your participation in the project (even if you don't consider them as something you have "learned")?

R: We spent some time on needs of our citizens regarding Blue-Green Infrastructure. But definitely we never worked too much on justice issues. So this is something which was kind of new and this was also the first time when we looked closer at accessibility of spaces. So these were two things. And the third one I would say is: Even if we are somehow still in the process of resilience assessment we got a little bit more knowledge of what is it about.

2.6. Do you feel you learned something from the research team? And from other actors in the city? Can you identify what you have learned from each of them?

R: Definitely from consortium yes. Regarding other issues rather not. I would say that we mostly act as provider of information and knowledge than we gain something reading from outside.



2.4. Through which project-related activities (e.g. workshops in other ENABLE cities, stakeholder workshops in own city) do you think you have learned the most?

R: As [LOD1] represents mostly the side of the project and work package, I represent more the side of the city and demos idea. So I don't think as a city we had too much contact with other cities. I would say almost none. So it was a little bit isolated as case. So we provided information to work packages but I don't feel having much exchange between the cities. So, it was more through the activities taking place in Lodz.

See also Q3.1

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2.5. Did you learn any terms (like technical terms) that were new to you? If yes, how useful do you find them for your activities? Did you experience some difficulty communicating with/understanding others due to the terms/jargon used?

R: I don't think I faced something like that because we work more or less in the same environment - also, many of the people for a longer time. So there were not much mismatches in between. I would only say that regarding resilience assessment it was a little bit eye opening because I think that usually we kind of mess between sustainability and resilience which may not necessarily mean the same. I mean sustainability is always positive and resilience may sometimes reflect a reality so we don't accept as ecologist or you know other specialists. But I did not really experience this kind of different understanding of issues.

2.7. Do you think there were other actors, who could have been beneficial to the learning process, but who were not engaged in the project? Were there any particular reasons to not engage them?

R: Well, I think that ENABLE ran too much as scientific project - even if we have cities in. So for me we maybe missed this input from at least decision-makers. So we could get more from cities and learn as scientists more from those who deal with realities, not only the scientific approach. And I think that also maybe direct interaction between cities could be beneficial for the project.

2.8. For which purposes do you see the knowledge created in the project useful (e.g. supporting GBI planning/managing processes)?

R: I will not discover anything special because basically for spatial planning... which is not bad because for years we are trying to just build up arguments for a certain type of planning against other types of planning. So with each project we try to make one step further just to provide more evidence. And from this point of view ENABLE was very important because we managed to pull at least some data, some





information about Blue-Green Network.

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2.9. In which ways is the knowledge produced in the project useful for you (as support to your activities)?

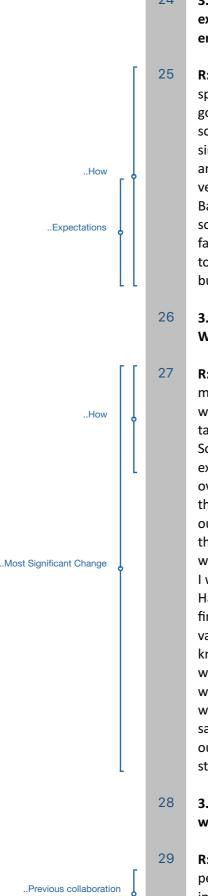
R: We are still in the process of analysing information and hopefully we will deliver some more outputs soon. First of all, we learned some new methodologies like Blue Green Factor could be one of those which we can promote throughout the city or for different reasons and purposes. Another thing which is city-specific where data were never really pulled together to get kind of more holistic pictures. So it's always important to build this picture just to have a look at the city as such and then dig into particular issues. So ENABLE was important also for that reason. So hopefully we manage to analyze a little bit more about ecological properties of blue-green network and climate regulation and also these planning options. And as we are all the time in the process of writing new proposals so of course it's a piece for other projects.

20 2.11. Did the project meet your expectations regarding what you wanted to learn about? If not, what would you have liked to learn about, which was not possible through the project?

21 R: I think that in general the project met my expectations regarding a kind of overview of methodologies and things which are done in different places and how they are done. So from this point of view yes. What was not really met was my expectation to collaborate more with other cities and to have more joint comparative analysis and to have more things which are real outcome of the project. Because many things which we did, we did ourselves in the city. But let's say I could do this having another project with a bit of money. But in the project you also expect to build something together. And I missed a little bit this "together". So something which would tackle all the cities and analyse all commonalities or differences or so. This joint work happened in a limited way between two or three cities only, while it could be a more broad scale.

22 **3.3.** Could you identify any barriers that prevented knowledge exchange between the research team and local actors?

R: What was mentioned in Q2.11 and I would say if we agreed on common methodologies and then applied them in all the cities to gather a certain type of the information and to make comparison, all teams and all the cities would get to a certain level of knowledge and expertise. While if we shared methodology only to tackle certain aspects it means that some cities did not fit, I don't know, green roofs or something else because cities are different. And therefore we had no possibility to use common methodology to get the kind of common results. So it was still interesting but it was not, I would say, like the training for us and for cities.



24 **3.4.** Based on your experience with ENABLE, how should knowledge exchange strategies and processes be designed in the future to enhance the learning process?

R: See Q3.3. It's always nice to have part of work which is built on specificity of the city. So this can be done just separately looking at good examples. But then there should be part which is common and something which is applied everywhere across scales and we can get a similar result to position ourselves in these other cities and processes and so on. So I would say that this push for more joint work would be very profitable. In another project, for example, learning about Bayesian belief network and how to use it was much easier. It was not so much common learning and capacity building within ENABLE. In fact this was something which was delegated to another project together with our workers. It was more about team building and building the capacity to tackle same problems across all the cities.

6 3.1. What did you find most interesting and useful from the project? What were the main "take-home messages"?

R: It's difficult to say one message. What was good and interesting and maybe I missed it for other cities: I learned a lot from the visit in Halle when we all saw the processes which go on there and how they are tackled in a life-world like how the common space is built and so on. So I learned a lot from experience and I missed the same examples, for example from Barcelona. So it would be nice to have the same overview. And another thing which is kind of take-home message is this kind of... I'm ecologist by education. And the situation put me and our team in the role of defenders of nature. So even if we try to keep the discussion about nature in the city and ecosystem services open we are expected even by citizens and by the city to be defenders. And I would say that talking to the team from Stockholm and Oslo and Halle made us more resilient, accepting different views and trying to find out a good way out of seeing the variety of expectations and also variety of knowledge people have and the way they use this knowledge. So there is no one trajectory towards a certain aim. Maybe we need to find out different ways to get to the same point which we would like to get while we try to be more rigid normally. This is what I would like to say. We give up a little bit from our rigidity although as I said, this is also the role which was prescribed to us not necessarily by ourselves but also from expectations of other players and other stakeholders.

3.7. Is there anything you want to add regarding your experience with the project, which has not been mentioned so far?

R: I would love to know what others learned. What was the variety of perspectives of team members. Because very early I got the impression that also the cities and teams within ENABLE have different

..Previous collaboration

history of collaboration. So some team members were closer to each other because they continued some issues from previous projects and some like our city for example and us were not. So I am really interested in, let's say, as beginners in this group what was the perspective of those who sit there for longer time and already managed to analyze much more because our city in many projects is a kind of newcomer not that we didn't have projects earlier but in terms of missing information and knowledge gaps which sometimes we need to build really from the scratch, while in other cities this knowledge already exists or data already exists so people can you know move much farther and be more advanced in the way they think. I would love to be advanced but first I need to have a basic database.

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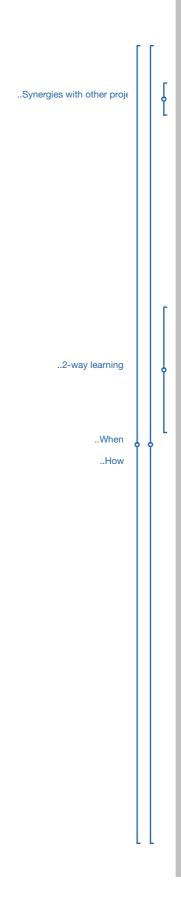
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2.2. What events or other opportunities to foster learning did you promote in your ENABLE case study city? In which stages of the project did they take place?

R: The main events were our stakeholder workshops taking place three times a year, they were important at all stages of the project. Stakeholder engagement took place not only within the ENABLE project, but we were well aware of the ENABLE project in this process. As a preparation for the ENABLE project we were talking to the stakeholders in those workshops about their needs, what are the priority questions, what are the key topics that they want to work on through this process and also thinking about key areas in the city for interventions. This was a kind of setting the scene and we had two separate workshops, one working on the spatial one on the content to determine what is relevant in the city and I think this was a very useful approach in making the entire stakeholder engagement process worth the effort for the stakeholders. That was the formal instrument that we used, for presenting results, where we stand, testing new ideas, new conceptual approaches. It's also learning for us, because we always use these forums for giving key stakeholders the opportunity to present and discuss their work, so it's not a one-way direction, not only us providing input but also stakeholders interested in making their approaches more public, from different public entities (mainly), sometimes also private entities or NGOs. There's also a learning process in two directions. (I: Could you identify some key stages in the process?). The pre-phase (determining the needs and interests) was definitely one critical phase, before the project started and then the first six months, for the others we did a bit of back and forth there, we tested some of the ideas, approaches, concepts in the early phase but since we had different approaches this was going on in parallel. For particular studies we also had individual meetings with experts, city planners in the green space planning department or a public planning entity (Agencia de Ecologia Urba). We test our ideas and approaches with the stakeholders in the individual meetings. And then we have the reporting back phase, where we presented results to the stakeholders and asked additional feedback. Depending on the study this is more or less intensive. Then we have other studies where we are using stakeholder knowledge explicitly (the participatory resilience assessment for example) to gather information, so stakeholder knowledge becomes part of the empirical work. We have done that for several studies, for example prioritizing the importance of ecosystem services provided by green roofs to then come up with a city-wide green roof prioritization model. For the participatory resilience assessment we discussed what is the change of supply and demand of ecosystem services with regard to different extreme scenarios that the city could face and what would be appropriate policy measures to deal with that.



2.3. What knowledge or ideas/insights/perspectives did you gain through your participation in the project (even if you don't consider them as something you have "learned")?

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R: A very general lesson is this: how to make your research really relevant to the people who are supposed to work with that. Getting the research from the lab to the end-users and practitioners, that is definitely what we have learned a lot about. In the future, and already now writing new projects it is pretty much determining the way start designing new studies, I am much more focusing on incorporating the needs of the end users at the very beginning of the process. There are many more lessons, it is hard to pick the key ones. Maybe I have changed my way of thinking about participatory approaches in general. I see much more the limitations linked to that and the bias that the selection of stakeholders brings with it. I was more optimistic about these approaches in the past, I still believe they are super essential, but I'm understanding much better the bias that is involved. There is no perfect participatory process, we can have some standards or ideas of how to conduct participatory research but we will never reach those ideals we will always stay at an unsatisfying level. Maybe it is comparable to what modelers do, they always try to represent the reality, but they will never be able to do it fully, in a participatory process that's very similar, you always have the constraint that networks already exist, that some people are key to engage with your work and others are not, and if you use the participatory processes not only for dissemination of your results but also for producing some new knowledge these will always be critical limitations.

6 2.4. Through which project-related activities (e.g. workshops in other ENABLE cities, stakeholder workshops in own city) do you think you have learned the most?

7 **R**: It is important to gain some additional insights from other cities to put into perspective what is going on in your own city. What helped me most was probably the participation in the resilient cities conference in Bonn last month, where there was not a single city presenting their approach, but the reality of multiple city planners and practitioners in the same room, so a dominance of that group and not of scientists. There you could really notice that cities are at very different stages in incorporating ideas that we have in ENABLE, we ran a workshop on more justice-related issues and the inclusion of people and I only realised in that moment how far advanced Barcelona is in these topics, even compared to northern European cities where, at least that was my stereotype, that are more advanced when it comes to incorporating people in decision-making. Talking to the planners there made very clear that they have very little experience and they are much more stuck into their departmental silos than what we see here in Barcelona. That was interesting to reflect on what we are doing here, here it goes more hand in hand: the knowledge we produce and what the city is thinking about and where they stand and

we stand. That started already in that they had the green infrastructure in place before we started with the URBES project in 2012, so they are really at the frontier of what we are working on. It's an interesting process to understand that what we produce may be really vanguard for other cities. I think that is why the Barcelona case worked so well, it is not only that we prepared it very well, it is also that there is right now this window of opportunity that they are very advanced in their approaches, so they are super open for incorporating the new approaches coming from science, whereas other cities that are lagging behind and implementing what is already common sense in the scientific part may struggle if you come with new concepts now because they need to incorporate still older ones. Maybe ecosystem services and green infrastructure are two examples for that: Barcelona has incorporated that already, other cities have not, so if you now come up with new concepts and you elaborate further on this, but the baseline is not given to work with these concepts, than obviously that is much more difficult.

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8 2.5. Did you learn any terms (like technical terms) that were new to you? If yes, how useful do you find them for your activities? Did you experience some difficulty communicating with/understanding others due to the terms/jargon used?

R: What was key for me was engaging much more with the term of nature-based solutions, it was not new but I had no relationship with that term and I didn't feel it. I think we have worked a lot with that term, with that approach and have started giving it meaning in this context of Barcelona and also within our research. There is many more approaches from planning that I got more familiar with through this deep engagement with a lot of planners. Regarding difficulties in the communication: I think what we produced in ENABLE was sometimes a bit too theoretic, especially our frameworks, so we put a lot of effort in not making them too prominent in working with the stakeholders, or really doing the effort of translating things. I'm thinking particularly about the filters approach, that was not per se very intuitive to the stakeholders. Having those different dimensions (infrastructures, institutions, perceptions) is all fine and people are familiar with it, but merging them into this filters approach was something that people struggled with. The same applies for the resilience principles we tried to bring in the work, we noticed in the preparation meetings with our partner, in that case the city's resilience office, even for them that was too abstract, so we mainly dropped them in the work with the stakeholders. Regarding within the consortium, people not working directly with the project coordinator struggle when he starts to lay down his theoretical thoughts, but I'm not sure that is an issue of communication of terminology and concepts or rather a personal way of communication. I include myself in that group for the beginning of the project and then I started following his lines of thinking and now I am closer to his way of thinking, I understand how he thinks and how he expresses his thoughts. We have had some misinterpretation of

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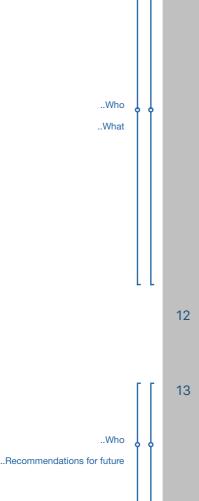
terms, that's for sure, and to some extent we still have them. We have still not reached a coherent justice framework; we are still struggling with the availability, accessibility, attractiveness framework from the Polish colleagues. I think the working together on the concepts was something we always wanted to do and we never really did. Maybe we did in the context of the main ENABLE framework, but on side questions we struggled much more; the definition of institutions for example, we still don't have a common understanding of institutions in the context of this project and the same applies for attractiveness or perceptions. This is not specific to ENABLE, but what is ENABLEspecific is that we tried and we failed, so I think our internal methodologies to get these definitions done was not very efficient. I thought about that I am not fully clear what would be a different approach there but we definitely were lacking some of the main review tasks in the very beginning.

10 2.6. Do you feel you learned something from the research team? And from other actors in the city? Can you identify what you have learned from each of them? (main items)

R: I think the realities and challenges of planners is something I have learned through this deep engagement with the planners in the city and beyond the city and that is shaping my way of doing interdisciplinary research in the future. Within the consortium, thinking about things in a more theoretical way, especially from the resilience-informed ideas was good and that was mainly due to learning from the project coordinator, even though the others were key for that, so it was not only the discussions with him but also the questions and discussion created with others. So it was not that I learned from the project coordinator, but he helped me to trigger my own thoughts. I reflected a lot on the way of doing integrated research, integrating different methods and that was mainly due to reflections with colleagues on why is it working in Barcelona, thinking in a more rational way about the things we do in a more intuitive way it worked well, so why did it work well. That is a question I reflected on a lot with partners (like [LOD1], [OSL1]), thinking about their own processes and reflecting on the process we have going on here, so combining different methods and making them most useful that's definitely a lesson I have learned and reflected upon more thoroughly.

2.7. Do you think there were other actors, who could have been beneficial to the learning process, but who were not engaged in the project? Were there any particular reasons to not engage them?

R: It goes in the direction of what I have said in the beginning, that I have learned that there is no perfect participatory process and that you will never reach that ideal. We do have a gap in cooperating with stakeholders from the private sector - that would be in theory and in practice I am not really sure if that would have been helpful for this stakeholder process to learn more. Obviously we could have learned



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..Recommendations for future

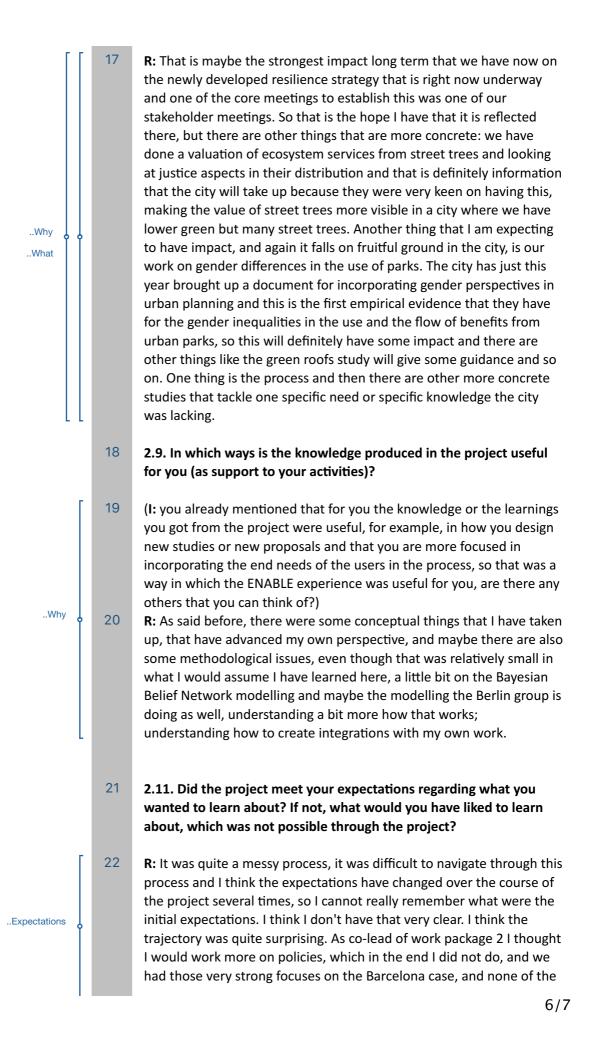
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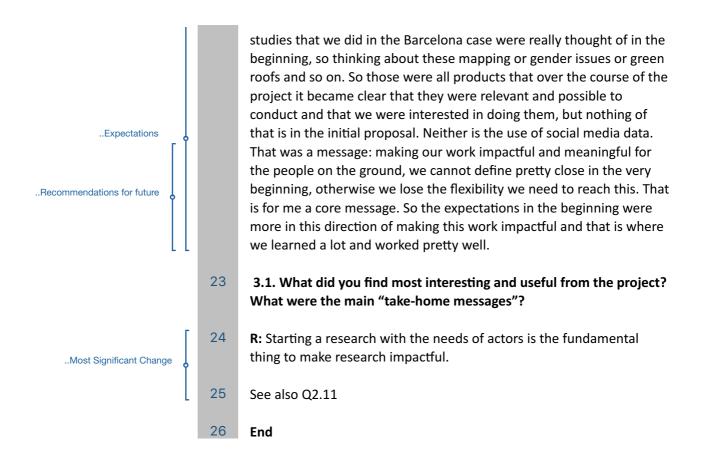
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different things, but probably we would have missed out others. I would rather frame it as a trade-off, or shifting the emphasis: with the actors that you have engaged you learned something and if you engage others you learn something different. In this case maybe we could have learned more about the reality of the private sector (their needs and so on) and maybe that could have increased the knowledge we have in how to enable benefits for people, but I think we learned more about the public actors and some NGO actors and so on and I would leave it there. All projects have their limits in what they can do and we did well in not trying to do everything.

14 **2.8.** For which purposes do you see the knowledge created in the project useful (e.g. supporting GBI planning/managing processes)?

- 15 R: The general lesson is that the centrally produced products - that would be the centrally produced scenarios, or the centrally produced maps, but also the policy aspects are not very relevant for our stakeholders on the ground. It's just too far away from their realities and it's not the questions that they're asking. So, that is an important lesson, that in the end the ones who make the impact for research are the ones that are in place working with the people on the ground. We have a good example for that: when [project partner] engaged in our stakeholder process in the very end, that is the policy outcomes that will be more relevant, than what I produced before. So, that's the general lesson. I think the processes are really key, this learning together processes in this stakeholder workshop format but also the individual meetings with key actors are crucial, so that's all the process learning and that is very intangible in a way, but we speak now the same language, we understand each other in these forums, and I understand the city's needs and they understand where we are heading, this is very critical and a fundamental way of bringing in new concepts, new critical ideas into the discussion, so I have the hope that we will influence the resilience discusion in Barcelona with what we did in our process, thinking about it in a less statical perspective, thinking more about how multiple drivers change the system in a different way and getting a bit the focus away from this climate change as the main aspect of resilience. And I think again there we did not bring in a completely new message to the city, but we supported a very small group within the city planners, and gave them a forum to further develop their ideas, to have a scientific backup for them and to make them more known in the planners world, in Barcelona. Again, I don't think we are bringing in completely new concepts and ideas, we are really taking up or building this together with the city and that is where we have an impact.
- 16 2.10. What new knowledge or new insights resulting from the project do you consider the most relevant for the planning and management of green and blue infrastructure in your case study city?





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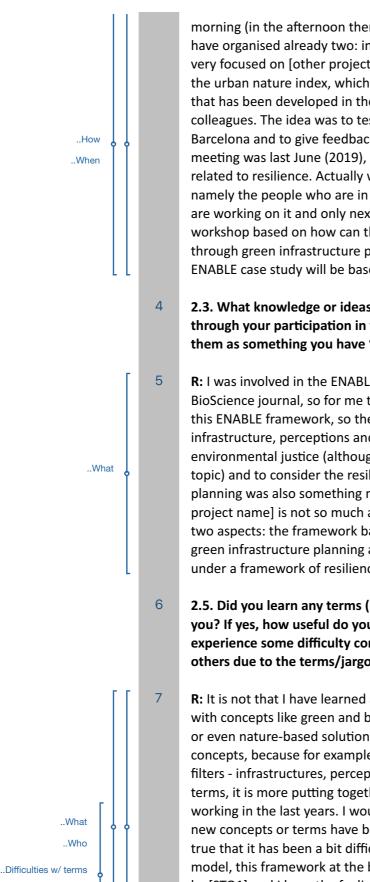
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2.2. What events or other opportunities to foster learning did you promote in your ENABLE case study city? In which stages of the project did they take place?

R: We started the stakeholder process in March 2017 in the framework of [other project name] and ENABLE projects. We have done so far about 8 or 9 sessions and the topics have been changing, but we call the process a dialogue on the implementation of naturebased solutions and green and blue infrastructure in the Metropolitan Area of Barcelona. We try to bring together stakeholders from different organizations, both from public authorities like the city council of Barcelona but also the regional council, some departments of the Catalan Government, planning agencies, other research centers, we try also to have social organisations or neighbourhood associations, although it is more difficult for them to come because we organise these in the morning so it is more difficult for people to come. The topics of the meetings have been changing depending on the needs of the project at some point, at the same time we try also to talk about topics that are relevant for the stakeholders. The first one was, for example, on the identification, mapping and prioritization of nature-based solutions, we did a kind of workshop to do this spatialisation exercise. The second was more on the opportunities and barriers to integrate nature-based solutions and green infrastructure in urban planning, so it was more related with ENABLE with this barriers approach. Then the third one was on how can we increase green infrastructure in compact cities like Barcelona and in all of these meetings we have presentations from participants who are working on different initiatives at the policy level or urban planning level or projects related to green space. In this third one the urban green infrastructure program of the city council was presented and discussed. Then in March 2018 the topic was more related to health, so what is the impact of nature-based solutions and green infrastructure on human health and how can we make healthy cities. Here we invited researchers from a center here who are doing a lot of research on this topic, they are environmental epidemiologists. Then in June 2018 we did a more ENABLE-related meeting, related to green roofs. We organised it on a rooftop garden from the city council, they are doing a very interesting project related to social integration of people with mental disabilities and they work in this garden and other gardens in the city - they won a prize recently for this project. In this meeting it was a kind of prioritisation of where green roofs should be implemented in Barcelona based on different criteria, basically based on ecosystem services demand in the city. [BAR1] was more leading this study, which was recently published in a scientific journal. Then in December 2018, because our group is working more on environmental justice, we had a meeting on how can we integrate social and environmental justice and equity in urban greening. We openned that one a bit more than normal, we organised a public event in the



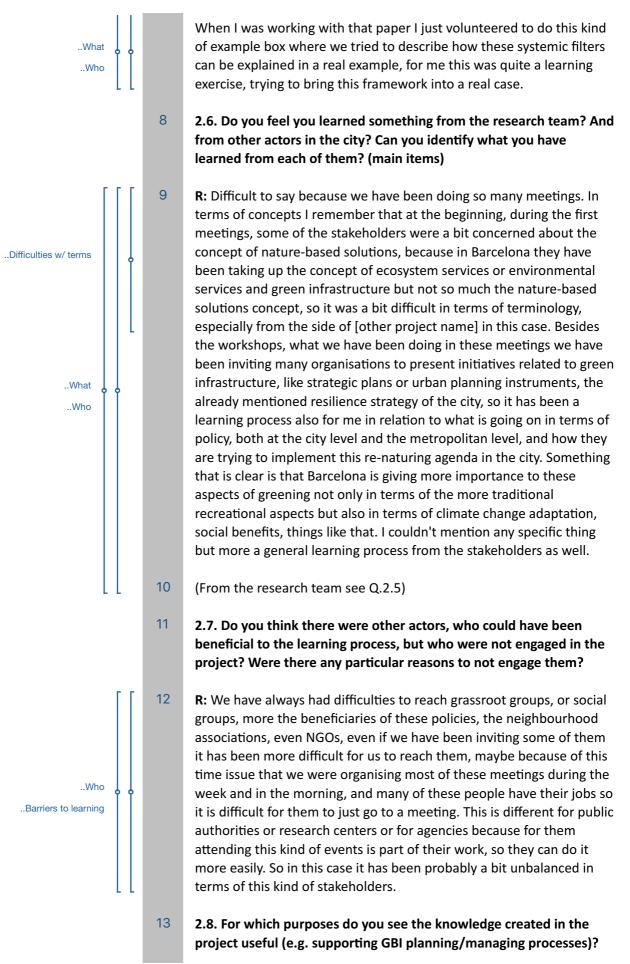
morning (in the afternoon there was a workshop). Then, this year we have organised already two: in February we organised one that was very focused on [other project name], because it was the testing of the urban nature index, which is kind of an assessment framework that has been developed in the [other project name] project by some colleagues. The idea was to test the framework using case studies of Barcelona and to give feedback to improve the framework. The last meeting was last June (2019), more related to ENABLE because it was related to resilience. Actually we invited the city council of Barcelona, namely the people who are in charge of the resilience strategy - they are working on it and only next year they will approve it. We did a workshop based on how can the resilience be enhanced in Barcelona through green infrastructure planning. One of the outputs of our ENABLE case study will be based on this workshop.

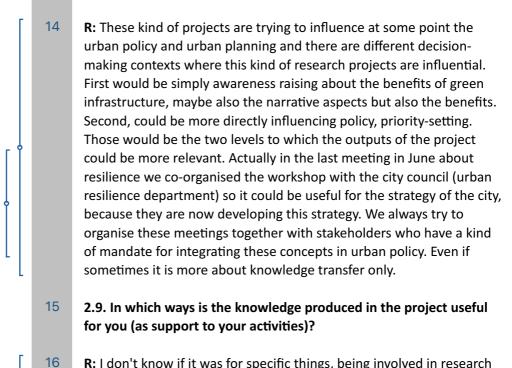
2.3. What knowledge or ideas/insights/perspectives did you gain through your participation in the project (even if you don't consider them as something you have "learned")?

R: I was involved in the ENABLE positioning paper published in BioScience journal, so for me the learning process was more related to this ENABLE framework, so the filters at different levels, based on infrastructure, perceptions and institutions. Also to integrate environmental justice (although I had already worked a bit with that topic) and to consider the resilience lens in green infrastructure planning was also something more related to ENABLE because [other project name] is not so much about resilience. So I would say these two aspects: the framework based on the filters and approaching the green infrastructure planning and the benefits of green infrastructure under a framework of resilience and environmental justice.

2.5. Did you learn any terms (like technical terms) that were new to you? If yes, how useful do you find them for your activities? Did you experience some difficulty communicating with/understanding others due to the terms/jargon used?

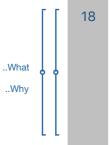
R: It is not that I have learned any new terms, I have been working with concepts like green and blue infrastructure or ecosystem services or even nature-based solutions, so I wouldn't say that I learned new concepts, because for example in the ENABLE framework this idea of filters - infrastructures, perceptions, institutions are not really new terms, it is more putting together different aspects that we have been working in the last years. I wouldn't say that specifically in terms of new concepts or terms have been new to me. But then maybe it is true that it has been a bit difficult for me to understand this systems model, this framework at the beginning. This has been especially led by [STO1] and I have the feeling that he knew quite well what was the framework in his mind but it was a bit difficult for me to understand his idea of filters, their relationship with resilience and equity and so on.





R: I don't know if it was for specific things, being involved in research projects like ENABLE is more a learning process in general. Gaining knowledge is also useful for teaching. Sometimes I teach at Master level and the knowledge generated in these projects can be used, since it is something relevant and recent. In terms of benefits, the publications are also important for us as reseachers. Then all the networks that we are maintaining in these projects with different research organisations in Europe. I would say these are the most relevant for me.

2.10. What new knowledge or new insights resulting from the project do you consider the most relevant for the planning and management of green and blue infrastructure in your case study city?



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R: I would say that the ENABLE framework, with this idea of the three filters, is something new, even if it is more difficult to operationalise. At the level of research I think it is important. For me all these aspects related to environmental justice have been useful, the idea of availability, accessibility and attractiveness, because our group here is focussing on environmental justice aspects, so it has been a good synergy with the ENABLE project.

19 2.11. Did the project meet your expectations regarding what you wanted to learn about? If not, what would you have liked to learn about, which was not possible through the project?

R: It is a bit difficult to answer this because I was supposed to be a bit more involved in the project than I could in the end. I do not exactly remember if my expectations were very high or not. I guess something that I was more or less involved in the beginning and I'm not sure

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Expectations		what is the status now but it seems that it is not going to be studied at least in this project, is the aspect of functional traits that is related to resilience. We had this plan to assess the functional traits of plants in different cities and how can we assess the potential impacts of climate change events, extreme events like heat waves or flooding on the ability of vegetation to provide ecosystem services. This is something we started working on in the beginning but then did not get very implemented during the project, so I hope that this can be at some point re-taken maybe in another project.
	21	3.1. What did you find most interesting and useful from the project? What were the main "take-home messages"?
Most Significant Change	22	R: Maybe the most important thing is that I have been able to work on this framework of green infrastructure and ecosystem services in relation to urban environmental justice aspects. As you know we have been setting up a special issue on that topic in the Environmental Science and Policy journal, so all this work that has been done within ENABLE in relation to environmental justice has been from my point of view one of the most important things. I know that there has been a lot of work related to resilience, to policy, perceptions and so on, but in my case I have been particularly more interested in these aspects related with justice and how can the ENABLE framework address environmental justice and equity aspects.
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2.3. What knowledge or ideas/insights/perspectives did you gain through your participation in the project (even if you don't consider them as something you have "learned")? Did you learn them from the research team or from other actors? (instead of 2.6)

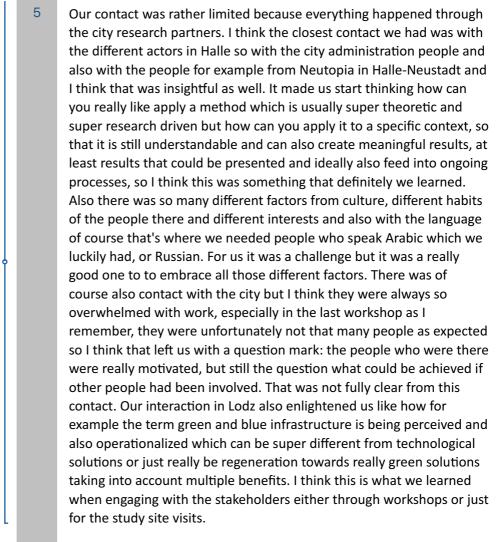
3 R: Of course there was a lot of different research methods applied and tested on the project which of course for us was a lot of new things and new insights on how different aspects could be studied. I had no chance to dig into each of those methodologies and each of those outcomes but for example a few things that were very interesting for us that we looked into in-depth for example like the mapping of preferences and values when it came to the citizens and also like how different green spaces have been used. There was for example work that was done by [project partner] that was presented also in Halle to see the different techniques because this is knowledge I think that could be easily transferred and used by a city and we also had a chance to try and test and adjust the Q-methodology for the first time on our own and to use that for example in two different spots (in Halle and Stockholm) which was also of course creating new insights for those case studies and at the same time also leading us at the question: how could this be used and translated. We were also very interested to see how does the resilience assessment worked. I think, not being involved in the process it was a bit difficult to get the full picture of this super complex analysis. We just now got for the city survey that this was in several cities something really new but also a method and results that had a good impact on green city development in several cities, so I think it's something we have to look at in more detail. This was discussed more theoretically among the case studies and I think you only really understand once you are on the workshop together with the stakeholders where this concept is being presented. Apart from the whole GIS analysis which is also insightful, what was also new knowledge was on this different understandings for different terms that we also discussed. I think it was especially guite different when it came to barriers having different approaches more on the institutional side looking at what was done by Lodz and where we came with this more traditional approach where you have different types of barriers from technical, financial cultural, so I think it was quite interesting for us to see how different terms can be approached, specific issues, and I think the same also with governance and institutional issues, so I think that was a very enriching process to have the discussion with the other researchers but also with the challenge to bring the different minds together, also creating like an umbrella concept, so that captures it all. There are a lot of more papers that I have to read I had not the time yet but it was really interesting to see also how manyfold methods have been applied to different extents in the different cities and also with different outcomes.

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(From other actors):



2.4. Through which project-related activities (e.g. workshops in other ENABLE cities, stakeholder workshops in own city) do you think you have learned the most?

R: Maybe because it's fresh but also because I was more strongly involved, were the latest series of workshops that happened in the second half of last year, that was what we call it the co-creation workshops to discuss the policy options. We have been deeply involved also in the design of some of these, to see how we we can really get the messages that we want, so I think we took a lot of it of course. There's a lot of variety of different outcomes but it also made us realize how different processes are and also showed to some extent that each city had a different focus some were regional in focus some had a specific topic to follow up. You cannot just compare those results but I think what was really good for my learning was to see the different approaches in terms of people that they had invited, the discussions they had but also to see how different the outcomes were, like when it came to potential policy options that have been discussed and that have a lower or higher chance also to feed into future policy development. I think this is what I remember the most. I was really amazed that even for cities that were struggling, like Lodz, they were

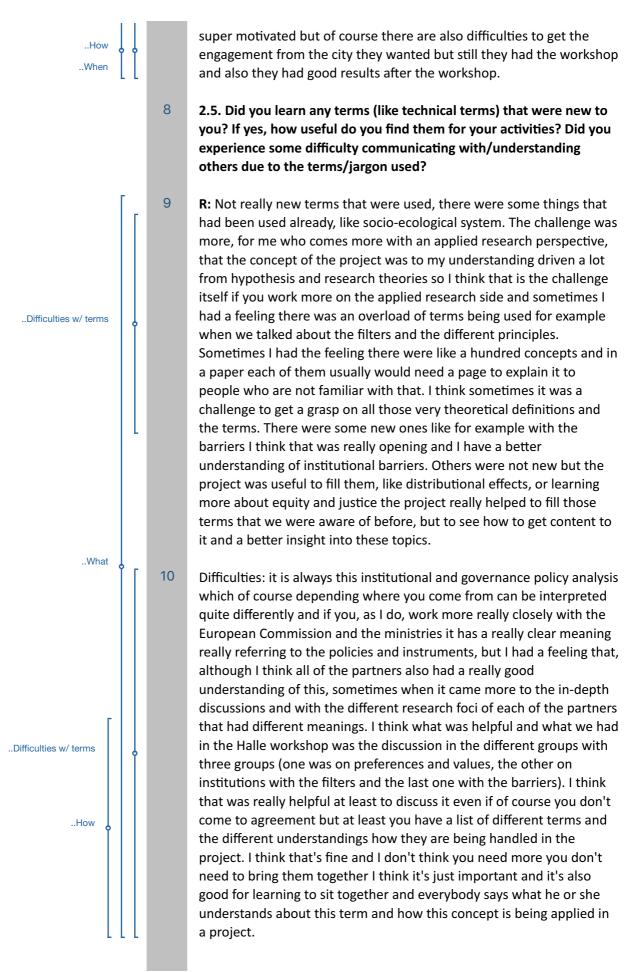


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11 2.7. Do you think there were other actors, who could have been beneficial to the learning process, but who were not engaged in the project? Were there any particular reasons to not engage them?

12 **R**: We had an event in Brussels and invited the right people because we had for example DG Environment and DG RTD present and other stakeholders. It would have been interesting to engage, to a certain extent, with one or two other projects that were running under the same funding scheme, to exchange, see what is their research focus and if there may be some some overlaps or similarities. For the cities usually you should always have the people who have a say in these topics - like the city officials from the city development or the environmental department. That was the case in some of our case studies, but you should also engage people who also can have a contribution, maybe people who work in education or in health. What was I think super interesting from the Oslo case, and maybe that was a special case but they were I think quite successful, at least in some areas, because [OSL1] worked really closely with the technicians. That is quite interesting because I think there were no really technicians in the other cases, maybe it wouldn't have made sense but it was interesting to see that depending on what you work on, you might need to engage other people.

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13 2.10. What new knowledge or new insights resulting from the project do you consider the most relevant for the planning and management of green and blue infrastructure in the case study cities?

R: Starting with presenting and discussing a new holistic approach also in terms of a resilience assessment that considers multiple benefits in a really integrated way. That was something new to the cities and to some extent also triggered other perspectives and views on green and blue infrastructure, so that helped in several cities to open their minds. I think that was something, like increasing and handing a more systemic understanding of green and blue infrastructure and what is included, so it's not just climate change but it could be also social aspects or other things that are being addressed. Another thing which is part of that but has been addressed more specifically was having more focus on the social dimension of green and blue infrastructure, for example thinking about how green and blue spaces are distributed, how different people benefit or don't benefit from it and then addressing this issue of equity, which is emerging but I think it's still not something that's in the minds of the people who are planning maybe because they don't have time to think about it. Another thing that was guite beneficial was just improving the evidence for decisionmaking. A lot of those things have been supported also by GIS analysis and providing data and maps (for example in NYC data on stormwater management), so providing planning authorities with analyses that maybe they couldn't do themselves mostly maybe because they don't have the timely capacities or they don't have the technical capacities

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so I think these analyses also were a big step to maybe support or to inform future initiatives.

2.9. In which ways is the knowledge produced in the project useful for you (as support to your activities)?

R: Mostly from stuff we did ourselves, for the first time we started digging into this topic of preferences and values and perceptions of citizens when it comes to the design of green infrastructure, this was a super good opportunity for us to to try and test a specific method but also learn about other methods that have been applied by other partners in this regard and that is also something that we will follow up in the future and in other projects because we should take into account people's preferences and not presume that we know what they want. This is something that helped us enlarging the focus of our green and blue infrastructure work. Another thing we are super interested in is what is needed to establish and enable a good relationship and a good working basis between researchers and practitioners (and in this case the cities) because maybe compared to others, we are not so much involved in scientific research (testing hypothesis, publishing papers) but we are very interested to look into what the cities have learned here and maybe over many years and helping us elicit the hampering but also success factors, but also showcasing what results have been through processes and why it worked or why it didn't work. I think that was something that's adding new knowledge for our work that is very important also to take into account for future work because you can much better encounter those factors and then adjust again your method as necessary, also when building own processes with cities it's also helpful to know what is really needed or what could be a good approach for example to establish a good relationship and a trusty relationship because that's key to create benefits for both sides and also to work towards a goal. I think this was not explicit in ENABLE so we just had a discussion using transdisciplinary approach but there are different definitions so if you take it easy you could just say it's a good big cooperation between researchers and administrations or citizens but there are also concepts that say no well actually you start already with a joint problem definition and then you create your research agenda and you work towards it. I had the feeling we started with the methods and with the research which was fine because this was the scope of the project but in my understanding it was not a hundred percent transdisciplinary approach because then we would have started with a gap and a problem analysis in each of the cities and would have designed [the research] but of course it was not the purpose because the purpose was a different one.

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3.4. Based on your experience with ENABLE, how should knowledge exchange strategies and processes be designed in the future to enhance the learning process?

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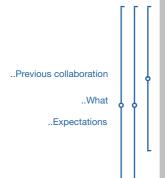
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There are different interests always in such a research project so of course we have to advance with specific methods and different approaches, assessment this has to be advanced so this is one interest. On the other hand we should address societal challenges, seeing what are the key problems and then to see what could be the methods that could be applied. Sometimes I felt the amount of methods we were dealing with was quite overwhelming and the question would be how they fit together, because the idea was to have a complementary implementation of the different methods and I think they all had good results but maybe there could have been a few less methods to apply to a specific target but of course with the freedom of the researcher also to test new things so working with the instruments and having the researcher as a sort of knowledge broker who has knowledge but knowing that there's also knowledge from the city side. There is a lot of local knowledge that does not always necessarily go into our research. So start earlier with a discussion with the cities and then find a concept that fits the interest of the people being involved and that is still of course realistic and maybe also don't commit to too many methods but a good set of methods that could be beneficial for most of the cities and then try if possible to have a more frequent exchange maybe with smaller meetings to establish a small dialogue so that it's not only like once a year or twice a year but so keep the people informed. In the end what you deliver is something that could be really not just informing but ideally something that could already directly feed into ongoing processes. I think that already happened in a few cities but if you even increase the number of dialogues which still works for both in terms of workload I think that could be quite beneficial. And even more exchange between the cities not just between the researchers. I think it would be interesting for the cities if they have not just the role of a research subject but also give them the room to exchange because it's also a learning experience and you learn the most if you go into the cities and see the places and hear the stories.

20 2.11. Did the project meet your expectations regarding what you wanted to learn about? If not, what would you have liked to learn about, which was not possible through the project?

R: First of all we were a newbie to this team, there was a lot of relations already established through I think the URBES project. I think we were lucky to get the opportunity to work with this new group of people, which was a new network for us which is always a new exciting experience for us because we know there's a lot of expertise that this network has and that we can just benefit from, because all partners had a lot of publications. We were really excited to get the opportunity to work with this team. I don't think we had like a specific expectation, I think there was a lot of interest when we had the concept and for example to learn more, from the very beginning,





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