

Appendix 1

Table A1.1 Sequence of activities that convened to the design of a RBM for the Montado, including the exchanges between stakeholders – researchers with expertise in different fields, farmers and officers of the administration.

N° of meetings	Total n° participations	Activities	N° of participants	Date
STEP 1 - Setting the scene				
8	171	Interviews with key stakeholders framed by the H2020 project “HNV-Link”: Shared vision for the future of the Montado. Innovations and needs for innovation in the Montado.	15	Jan-Mar / 17
		Innovation seminar (Tertúlias do Montado) : Discussion and prioritization of needs for innovation in the Montado. Top ranking for the development of an RBM for the Montado.	25	Jun / 17
		Bilateral meetings with Office for Planning and Policy , Ministry of Agriculture (GPP).	5	Sep / 17
		Tertúlia do Montado : Agro-environmental measures for the agro-silvo-pastoral system Montado	27	Sep / 17
		Inovation Fair framed by the H2020 project “HNV-Link”: Exchange of innovations among different HNV farmland areas. Contact with the Burren program	45	Oct / 17
		Bilateral meetings with GPP : Approach to the preliminary design of RBM for the Montado.	4	Nov / 17
		Tertúlia do Montado : Second discussion on agro-environmental measures for the agro-silvo-pastoral Montado	30	Nov / 17
		Visit to the Burren : Learning from the experience of development and co-construction of RBPS in The Burren	20	Jun / 18
STEP 2 - Identification of environmental outcomes				
3	37	Reflexion on the Cross visit to the Burren : Setting up of 2 working groups: WG 1 – Policy and required conditions for the implementation of the RBM; WG 2 - Technical design of a draft RBM for the Montado.	19	Jun / 18
		Organization of the Montado Program (WG 1 and 2): Identification of environmental outcomes; Planning of the next steps of the process	11	Jun / 18
		Agreement on working methodology in WG2. Definition of 2 Task forces: Task force 1 – Soil, pasture and trees; Task force 2 – Water and biodiversity	7	Jun / 18

Table A1.1 (continued).

N° of meetings	Total n° participations	Activities	N° of participants	Date
STEP 3 – Selection of indicators				
12	121	Task force 1 - Soil, pasture and trees: Identification of specific environmental results and relationship with management actions.	4	Jul / 18
		Task force 2 - Water and biodiversity: Identification of specific environmental results and relationship with management actions.	4	Jul / 18
		Task force 2 - Water and biodiversity: Identification of target objectives for each environmental result.	6	Set / 18
		Task force 1 - Soil, pastures and trees: Review of the strategy to progress towards the proposed environmental results and indicators.	4	Set / 18
		Task force 2 - Water and biodiversity: Discussion of environmental results, management practices that affect those results and possible visual indicators to assess the results.	3	Out / 18
		Task force 1 - Pastures: Discussion with experts on the definition of environmental results to be achieved, agricultural practices affecting them and visual indicators to measure the environmental results defined for pastures.	4	Out / 18
		Task force 1 - Soil: Discussion with expert (researcher) on the definition of environmental results to be achieved, agricultural practices affecting them and visual indicators to measure the environmental results defined for soils.	5	Out / 18
		Task force 1 - Trees: Discussion with expert(researcher) on the definition of environmental results to be achieved, agricultural practices affecting them and visual indicators to measure the environmental results defined for oak trees.	4	Out / 18
		WG 1 Discussion on the requirements to set up a results' based pilot program for the Montado	5	Out / 18
		WG 1 and 2 - Review , discussion and harmonization of environmental results and indicators;	10	Nov / 18
		WG 1 and 2 meeting with GPP (Ministry of Agriculture) to discuss the opportunity to develop a pilot results based program for the Montado.	12	Nov / 18
		Public presentation of the results based payments for Montado adaptive management in post 2020 CAP	60	Nov / 18
STEP 4 – Testing of indicators				
18	49	Review meeting of WG 1 + WG 2: first attempt to test the visual indicators in a real farm	12	Apr / 19
		Field work- Visits to the 2 experimental plots to define in detail the plot assessment method	5	Mar / 20
		Field work – Visits to all experimental plot for RBIs assessment (2 persons x 2 visits x 8 plots)	32	Apr-Aug / 20