



Research

## Applying three distinct metrics to measure people's perceptions of resilience

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**ABSTRACT.** Resilience management is gaining support as resilience studies proliferate. Quantification of resilience could help decision makers understand the complex dynamics of resilience and adopt resilience management. However, most quantifications have focused on resilience as an attribute of social-ecological systems, such as thresholds and safe operating spaces. Although informative for planning and implementing effective resilience management, they do not inform decision makers if people accept and support this management. Therefore, it is necessary to understand how people perceive resilience. We applied three metrics to measure how people perceive resilience: (1) an economic valuation of resilience, (2) motivations behind valuing resilience, and (3) the relative importance of resilience compared with other ecosystem services. We adopted coral reef ecosystems in Okinawa, Japan for our analysis. Coral reef ecosystems, which are rich in marine genetic resources (hotspots), have become endangered because of increasing anthropocentric pressures, and resilience is becoming an accepted method in coral reef ecosystem management. Our study revealed that an ex-ante willingness to pay (WTP) for expected benefits from a resilience management program ranged from 3439 to 5663 JPY for mean WTP and from 1615 to 2579 JPY for median WTP (cf. 100 JPY = 0.891 USD in 2017). Primary motivations, i.e., human values, underlying the valuation of resilience were conservation and self-transcendence, which overlap with some ecosystem services such as culture, bequest, education, coastal protection, sanitation, and habitat. Resilience is highly important compared with the other 10 coral reef ecosystem services. These findings could help decision makers plan and implement an effective, acceptable, and supported resilience management program.

**Key Words:** *best-worst scaling; coral reef ecosystems; ecosystem services; human value theory; resilience; willingness to pay*

### INTRODUCTION

Along with the advancement of resilience studies, resilience has gained support as a management approach to sustainable social-ecological systems (SESs), and it has influenced managers across terrestrial, freshwater, and marine systems (Anderies et al. 2006, Anthony et al. 2015). After the concept of resilience was introduced as an attribute of ecosystems (Holling 1973), it has also been studied in SESs (Carpenter et al. 2001, Walker et al. 2004, Walker and Salt 2006) because of its significant influence on their system dynamics. The understanding and maintenance of resilience are critical because it preserves ecosystem services, from which we benefit (Biggs et al. 2015). When SESs are resilient enough against external shocks such as anthropocentric pressures, systems can stay in the same domain of attraction and provide the same ecosystem services. Otherwise, shocks cause a regime shift in the systems, leaving them in another domain of attraction, which no longer maintains the same ecosystem services. For example, while healthy coral reef ecosystems provide rich ecosystem services (Moberg and Folke 1999), external shocks such as extra nutrients and fishing pressure could make insufficiently resilient coral reefs surpass their thresholds, turning them into rocky seascapes (Bellwood et al. 2004). Rocks provide fewer ecosystem services (Bellwood et al. 2004).

Although theoretical development of the ideas and general principles of resilience is the sine qua non of its further development (Berkes and Folke 1998, Folke et al. 2002, Anderies et al. 2006, Walker and Salt 2006, Uehara 2013, Biggs et al. 2015), bridging gaps between science, policy, and management, in particular, suggest the need for further quantitative studies to measure and assess resilience (Quinlan et al. 2015, Baho et al. 2017). Quantitative assessment and measurement, simplified and contextual information about complexity (Quinlan et al. 2015), could expedite managers' adoption of resilience in practice.

Literature about the quantitative assessment and measurement of resilience has grown (Quinlan et al. 2015, Baho et al. 2017). In addition to relatively conventional measurements of resilience such as minimum viable population (Traill et al. 2007), others include measuring thresholds, regime shifts, and safe operating spaces, employing various methods such as indicators, computer models, and statistical techniques (Rockström et al. 2009, Uehara 2013, Karr et al. 2015, Quinlan et al. 2015, Norström et al. 2016, Cumming and Peterson 2017).

Although such quantifications help managers, policy makers, and stakeholders make informed decisions (Erwin et al. 2010), current quantifications generally describe resilience as an attribute of SESs. That is, quantifications of how people perceive resilience have been lacking. However, resilience management needs not only to be effective but also accepted and supported. Resilience is neither absolute good nor something that always needs to be enhanced. Assessment of a system's resilience requires specifying system configurations and disturbances "of interest" (Carpenter et al. 2001). For example, resilience management that keeps an ecosystem in an undesirable state, e.g., rocky seascapes providing few ecosystem services, is unacceptable. Resilience management that is prohibitively costly relative to its benefit also should not take place. The way resilience is enhanced, e.g., using either a top-down or bottom-up approach, could also influence its outcome.

At least three overlapping but distinct aspects of our perception of resilience can be measured as resilience management inputs: the economic valuation of resilience, motivations behind valuing resilience, and the relative importance of resilience compared to other ecosystem services. Despite the potential efficacies of adopting protected areas as an example of resilience management, such programs are severely underfunded (Farnsworth et al. 2015, Voltaire 2017). This concerns not only protected areas but also biodiversity funding at a global level (Sumaila et al. 2017). Lack

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of funding is related to an underappreciation of the benefits of protected areas (Baral et al. 2008, Bartkowski et al. 2015, Voltaire 2017). It is more easily understood by management because the concept of resilience is more concrete than that of biodiversity or a vague notion of naturalness (Farnsworth et al. 2015), so that its value can be directly fed into management. Knowing the motivations underlying valuing resilience, or when and why people appreciate resilience, can lead to better resilience efforts. People are more likely to respond positively to opportunities when they dovetail with their motivations, or their high-priority value types or value domains (Schwartz 1996). Therefore, it helps decision makers anticipate how and why people respond to certain management practices, making resilience management more acceptable to stakeholders. Nevertheless, understanding the motivations behind certain conservation practices remains a fundamental challenge (Hicks et al. 2015). Last, the relative importance of resilience vis-a-vis other ecosystem services is critical in practice, because introducing resilience management may have trade-offs or synergies with other ecosystem services. For example, introducing resilience management could restrict fishing, which would directly impact fishermen's income.

The purpose of this paper is to add to studies of people's perceptions of resilience while looking at the implications behind resilience management. Using coral reef ecosystems in Okinawa, Japan, we measured three aspects of people's perceptions of resilience. Although coral reef ecosystems are rich in biodiversity and are an essential source of genetic resources (Arrieta et al. 2010), they are in danger (Moberg 2017). The value of resilience was measured by an ex ante WTP for a marginal increase in resilience (Baumgärtner and Strunz 2014). The motivations behind valuing resilience were measured using Schwartz's human value theory (Schwartz 1996, Hicks et al. 2015). The relative importance of resilience in the Okinawa reef was then compared to other coral reef ecosystem services.

## METHODS

This section explains the study site, the methods used to measure the three metrics, and the justifications for their inclusion. For data analysis, we used a package by Nakatani, Aizaki, and Sato (<https://cran.r-project.org/web/packages/DCchoice/citation.html>) run on R (Version 3.3.2 for Windows [64 bit]) by the R foundation (<https://www.r-project.org/>), and STATA (Version 14.2) by StataCorp LP (<http://www.stata.com>).

### Study site: coral reef ecosystems in Okinawa, Japan

We chose to study coral reef ecosystems in Okinawa, Japan. There are three primary reasons to investigate resilience management in coral reef ecosystems. First, they are rich in genetic biodiversity. Protecting genetic diversity is one of the Aichi Biodiversity Targets (Target 13; Convention on Biological Diversity 2010). Compared with terrestrial genetic resources, marine genetic resources (MGRs) have become a growing source of biotechnological and business opportunities (Arrieta et al. 2010). Patents associated with the genes of marine organisms are rapidly increasing (Arrieta et al. 2010). Among marine ecosystems, coral reef ecosystems are considered MGR biodiversity hotspots (Arrieta et al. 2010).

Second, coral reef ecosystems worldwide are in serious decline because of various stressors, including anthropogenic ones

(Bellwood et al. 2004, Arrieta et al. 2010, Anthony et al. 2015). Proper management of coral reef ecosystems, therefore, is urgently needed. Third, as the understanding of coral reef ecosystems advances, resilience management is gaining support from coral reef ecosystem management (Bellwood et al. 2004, Nyström et al. 2008, Hughes et al. 2010, Anthony et al. 2015, Karr et al. 2015, Mellin et al. 2016). This is a logical extension of current ecosystem-based coral reef ecosystem management practices (Hughes et al. 2010). Coral reef ecosystems are complex and dynamic systems that exhibit nonlinear behavior, critical tipping points (thresholds), hysteresis, irreversibility, and multiple stable states (Nyström et al. 2008, Hughes et al. 2010). The resilience concept sheds light on these attributes.

Okinawa, in the southernmost region of Japan, contains most of Japan's coral reefs. These ecosystems are rich in genetic resources, with 33,629 described species accounting for 14.6% of all marine species in the world. Furthermore, more than 70% of Japan's marine life remains undescribed (Fujikura et al. 2010). However, Japan's coral reef ecosystems have deteriorated because of various anthropogenic pressures, e.g., red soil from land areas, the crown-of-thorns starfish (*Acanthaster planci*), typhoons, and rising seawater temperatures (Ministry of the Environment, Government of Japan 2017).

Conservation of coral reef ecosystems is an important policy agenda for Japan. The Action Plan to Conserve Coral Reef Ecosystems (Ministry of the Environment, Government of Japan 2017) was adopted to preserve coral reef ecosystems, as described in the National Biodiversity Strategy of Japan 2012–2020 (cabinet decision on 28 September 2012) and the Basic Plan on Ocean Policy (cabinet decision on 26 April 2013). These programs are expected to help in achieving the Aichi Target (Ministry of the Environment, Government of Japan 2017).

### Data collection

We prepared questionnaires to measure how people perceive resilience, i.e., economic valuation, motivations behind valuing resilience, and the relative importance of resilience. An online survey was conducted from 26 October through 1 November 2017. Because we expected different responses from residents inside and outside Okinawa, i.e., the four main Japanese islands, we collected 605 surveys from 605 Okinawa residents and 566 from individuals living outside Okinawa. The survey was conducted in Japanese.

As shown in Table 1, we prepared three types of questionnaires, each combining two sets of questions. Respondents were also asked basic details regarding gender, income, age, and other items. A respondent was presented only one of the three types of questions because asking the respondents about both motivations and relative importance required them answering too many questions. Therefore, the respondents were asked questions about the economic value of resilience, with only motivations or relative importance, to reduce the respondents' burden and maintain the quality of the answers.

The second type of question asked about the relative importance of resilience after questioning the economic value of resilience; the third type of question asked about the economic value of resilience after questioning the relative importance of resilience (Table 1). We had expected that detailed descriptions of the

**Table 1.** Three types of questionnaires, with their sample sizes.

	Type 1	Type 2	Type 3
1 <sup>st</sup> set of questions	Value of resilience	Value of resilience	Relative importance of resilience
2 <sup>nd</sup> set of questions	Motivations behind valuing resilience	Relative importance of resilience	Value of resilience
Sample size	Okinawa, 278; Outside, 260	Okinawa, 144; Outside, 214	Okinawa, 144; Outside, 131

benefits of resilience in the valuation of resilience would affect results regarding the relative importance of resilience. We explained the benefits to respondents in the economic valuation (see “The contingent valuation method and scenario design” section) and the relative importance of resilience (see “Measuring the relative importance of resilience to other ecosystem services” section).

To check and improve the questionnaires before the primary survey, we conducted an online pretest from 29 September to 4 October 2017 using 120 respondents each from inside and outside Okinawa. Related descriptive statistics are available as supplementary information in Appendix 1. Critical components of the questions, for each measurement, are addressed below.

### Measuring the economic value of resilience

#### *The economic value of resilience*

Resilience has an insurance value, with which a system can remain in the desired state and maintain the provisioning of ecosystem services in the face of external shocks (Perrings 1995, Holling et al. 2002, Baumgärtner 2007, Rönnbäck et al. 2007, Mäler 2008). Insurance value is one of the two primary types of economic value of ecosystems, the other is output value (TEEB 2010). Insurance value can be measured as the aggregate value of foregone output, caused by the loss of resilience (Perrings 1995).

Although resilience value has been well-accepted, attempts to measure it have been limited. On the one hand, some authors believe that measuring the economic value of resilience is difficult because it involves complex, nonmarginal behaviors of SESs (Pritchard et al. 2000, Limburg et al. 2002, TEEB 2010). On the other hand, measuring forms of resilience that stabilize ecosystems (repositories of genetic information) is one of five new directions in environmental economics (Freeman et al. 2014). Therefore, designing and implementing economic valuations should be conducted with great care.

There are two ways to measure the economic value of resilience. One method treats resilience as a type of stock similar to others, e.g., man-made, natural, and human, to calculate inclusive wealth (Arrow et al. 2003, Mäler 2008, Mäler and Li 2010, Walker et al. 2010, Pearson et al. 2013). Resilience is measured by the distance of a stock, e.g., a healthy reef, from a threshold level that causes it to change into a different form, e.g., rock, thereby altering the ecosystem services (Pearson et al. 2013). As an example, this measurement was applied to the Goulburn-Broken Catchment in Australia (Pearson et al. 2013).

A second method is to measure the maximum ex ante WTP for a marginal increase in resilience (Baumgärtner and Strunz 2014). The value of resilience has been often referred to metaphorically. Baumgärtner and Strunz (2014) mathematically demonstrated

that the economic value of resilience comprises two additive components: the sum of an expected increase in income due to a marginal increase in resilience and the insurance value of a marginal increase in resilience. WTP includes not only the insurance value but also the expected increase in income derived from a marginal increase in resilience (Baumgärtner and Strunz 2014).

Our study chose to measure an ex ante WTP because our interest lies in how people value resilience. To our knowledge, no empirical study has yet applied this approach. Baumgärtner and Strunz (2014) defined the economic value of resilience with a mathematical, ecological-economic model. The economic value  $V$  of resilience is defined as the maximum ex ante WTP per unit for a marginal increase of  $\Delta R$  in the level of resilience  $R$ :

$$V(R) := \lim_{\Delta R \rightarrow 0} \frac{WTP(\Delta R)}{\Delta R} \quad (1)$$

where WTP is defined as

$$E_R[u(y)] = E_{R+\Delta R}[u(y - WTP(\Delta R))] \quad (2)$$

$E[u(\cdot)]$  is an ecosystem user’s expected utility, and  $y$  is the user’s income. Maximum WTP is the amount when the user is indifferent to marginal increases in the level of resilience  $R$ . This is an ex ante measure because the user is not certain about the ecosystem’s later status.  $WTP(\Delta R)$  is the Hicksian compensating variation for a finite change of  $\Delta R$  in the level of resilience (Baumgärtner and Strunz 2014, Freeman et al. 2014).

#### *The contingent valuation method and scenario design*

We adopted a contingent valuation method (CVM; Freeman et al. 2014, Boyle 2017) to measure  $WTP(\Delta R)$ , as in Equation (2). CVM presents a hypothetical scenario that could affect the respondents’ utility and asks if they are willing to pay for the project in the scenario. Because of its hypothetical nature, it might face various biases, resulting in a biased estimate. Additionally, since the benefits of resilience are closely associated with the complexity of ecological systems, valuations need to be ecologically sound to make the findings as practical as possible (Pritchard et al. 2000, Limburg et al. 2002). Therefore, in addition to carefully designing and conducting the survey by following standard CVM guidelines (Boyle 2017, Freeman et al. 2014), we paid particular attention to the ecological soundness of the scenario as described below.

To make the scenario as relevant and as realistic as possible to science and policy, e.g., coral reef science, resilience concepts, and economics, we conducted interviews with experts and policy

makers and undertook a literature review. We presented respondents with the following hypothetical scenario (see Appendix 2 for further details).

Establish a 1-ha (100m × 100m) marine-protected area (MPA) in a coral reef ecosystem in Okinawa that enhances the resilience of the ecosystem and prevents it from losing rich genetic resources. Although an MPA could make additional impacts, we assume that there is no impact other than resilience and genetic resources.

We chose MPAs as a resilience management measure because their effectiveness is well accepted in coral reef ecosystem management. For example, a study based on a 20-year time series for Australia's Great Barrier Reef revealed that MPAs increased resilience (Mellin et al. 2016). The size of MPA should reflect various aspects including ecological and socioeconomic validity. We discussed the relevance with experts. Although 1 ha could be too small to cover a single coral reef ecosystem, it is not unrealistic to set 1-ha MPA after various aspects considered. We then articulated the benefits of MPAs.

Enhancing coral reefs' resilience lowers the probability of losing the ecosystem's structure and functions. Maintaining it would provide richer genetic resources than other states, e.g., macroalgae, sea urchin barren, or rocky, where coral reef ecosystems are lost.

These benefits correspond to two components of the economic value of resilience (Baumgärtner and Strunz 2014). Although MPAs could change other ecosystem services, this scenario assumes that other ecosystem services remain the same, focusing on the two aspects of resilience value. According to experts' opinions, this assumption is at least not unrealistic. Because gene sampling requires only a small amount of biomass, it may not threaten biodiversity (Arrieta et al. 2010).

Because uncertainty is an essential characteristic of resilience and the discovery of genetic resources, we added two caveats regarding MPA benefits. Discovery of genetic resources and MPA's efficacy in enhancing resilience are uncertain. In our questionnaires, by following the state-contingent approach (Perry and Shankar 2017), we eschewed presenting any statistical probabilities regarding outcomes. This contrasts with other studies (e.g., Rolfe and Windle 2015). The problem with resilience-based ecosystem management is not the risk associated with the probability of known outcomes but its fundamental uncertainty (Perrings 1995). Perrings (1995) argued that the insurance value of resilience reduces uncertainty, rather than risk. Respondents answered the questionnaires based on their subjective understanding of uncertainty or subjective probabilities, which reflected their beliefs, given the information available, about the future state of the ecosystem (Perry and Shankar 2017). Because it is quite difficult, if not impossible, for coral reef science to explain every aspect of coral reefs' ecosystems (Kumar 2010), it is critical for policy makers to know if respondents support scenarios under a condition of radical uncertainty. In other words, policy makers cannot assure the public with absolute certainty (or known probabilities) what benefits can be obtained from resilience.

Before respondents answered the questionnaire about WTP, they took a quiz about their understanding of the scenario and their benefits. Respondents who answered incorrectly were asked to reread the scenario again.

A double-bound, dichotomous choice method was used to elicit WTP, which is less susceptible to biases compared with other methods (Mitchell and Carson 1989). Respondents were asked if they would be willing to pay asked amounts (a one-time payment, the benefits of which were assumed to last for 10 years) to establish and maintain the MPA. We proposed seven different bid amounts (100, 300, 1000, 3000, 5000, 10,000, and 20,000 JPY). Five different combinations of bid values (in JPY) were used (Initial; Lower; Upper): 1. (300; 100; 1000), 2. (1,000; 300; 3,000), 3. (3000; 1000; 5000), 4. (5000; 3000; 10,000), and 5. (10,000; 5000; 20,000; cf. 100 JPY = US\$0.89 in 2017). Each respondent was presented with one of the seven bid amounts at random (e.g., 300 JPY). If this bid was declined, the next lowest bid (here, 100 JPY) was presented. Conversely, if the bid was accepted, the next higher bid (here, 1000 JPY) was presented. The payment scale was determined based on previous studies of WTP estimates for Japanese coral reef ecosystems (Fujita 2003, Oh 2004, Shinbo 2007, Tamura 2009) and also validated in the online pretest.

We adopted the log-logistic model (Aizaki et al. 2015) to estimate median and mean WTP. Their confidence intervals were calculated using the Krinsky and Robb method (Krinsky and Robb 1986, Aizaki et al. 2015). In addition to the questions for WTP estimation, we asked the respondents their reasons for bidding.

#### **Identifying values that underlie resilience**

Although WTP measures a particular aspect of resilience values, it does not capture its underlying reasons and motivations (Flores 2017, Segerson 2017). In the former, the resulting improvement is called an assigned value, e.g., a restoration project. The latter, which motivates people to support the change, is called a held value (Brown 1984, Uehara et al. 2018). Held values explain why people take certain actions and understanding their motivations is critical for two reasons. First, understanding motivations helps decision makers predict how people respond to resilience management, which could change ecosystem services. Second, it could also help decision makers situate resilience management in a broader context. Environmental issues are just one of many concerns in people's everyday lives, where held values or motivations (not just environmental issues) guide every action (Schwartz 1992). Therefore, it could help decision makers predict how people respond to resilience management while considering issues other than ecosystem services. Environmental issues are not independent of people's everyday lives.

We used the Schwartz's human value theory (HVT; Schwartz 1996) from social psychology, to identify the human values underlying motivations associated with resilience. HVT contains a circular structure of 10 personal, life values that explain the motivational basis of attitudes and behavior (Schwartz 2012). They are benevolence, universalism, self-direction, stimulation, hedonism, achievement, power, security, tradition, and conformity (Schwartz 2012). The circular structure captures the conflicts and compatibility among the 10 values (Schwartz 2012). Attitudes and behavior are guided by trade-offs or the relative importance of competing values, so that differences in value priorities explain differences in attitudes and behavior (Schwartz 1996).

We asked respondents to rank the motivations that we had prepared. Instead of using the Schwartz value survey (SVS),

**Table 2.** Underlying motivations categorized into Schwartz value domains and types.

Schwartz value domain	Schwartz value type	Underlying motivations
1. Openness to change	Self-direction Stimulation	Exploring new sources of income. Exploring new genetic resources. The novelty of resilience thinking. Challenge to uncertainty.
2. Openness to change/Self-enhancement	Hedonism	The pure pleasure of a discovery.
3. Self-enhancement	Achievement	The sense of accomplishment obtained by providing for people, community, family, and oneself.
4. Self-transcendence	Power Benevolence	Control over nature. Harnessing nature. For family and neighbors.
5. Conservation	Universalism Conformity Security Tradition	For human beings and for nature. Behaving respectfully. Minimizing environmental impacts. Respect for local customs and traditions.

which was time consuming and took up too much space in the questionnaires (Lindeman and Verkasalo 2005), we adopted a best-worst scaling (BWS) approach (Louviere et al. 2015). A BWS takes less respondent time than the SVS but still reproduces Schwartz's theoretical value structure (Lee et al. 2008).

We prepared motivations using the 10 value types (Table 2). These motivations adopted the underlying ecosystem service motivations by Hicks et al. (2015) as a base, which identified human values underlying coral reef ecosystem services in Kenya, Tanzania, Madagascar, and Seychelles. The focus groups in Hicks et al. (2015) identified 54 motivations, categorized into Schwartz value types and domains. We tailored these motivations for three reasons. First, Hicks et al. (2015) did not cover resilience. Second, the motivations may not be comprehensive because they are a collection of statements by fishermen, fish processors, and traders. Third, we used an online survey, rather than the in-depth interviews and focus groups adopted by Hicks et al. (2015). Given these differences, we simplified the motivations, so that the respondents could comprehend them without additional explanation. To cover motivations related to resilience and genetic resources, we referred to a general marine ecosystem services classification by Hattam et al. (2015). The first author of this paper created a draft and the second author checked if it was consistent and understandable.

We narrowed down the respondents for this analysis by asking if they valued resilience, irrespective of their answers to bids presented in the economic valuation of resilience. Some respondents may have declined bids in the CVM scenario but still understood the importance of resilience.

We presented the underlying motivations corresponding to each of the Schwartz value domains in five categories, four value domains, and on an overlapping domain (Table 2). Because the underlying motivations are concrete examples of each domain, they are easier to understand than the domain names. This followed the suggestion by Hicks et al. (2015) that ecosystem service research should focus on value domains rather than value types. In the BWS, respondents were asked several times, with different combinations of items selected from all items, to identify the most and the least appropriate motivations associated with resilience. With five categories of motivations, five sets of choices were presented, each of which comprised a mutually exclusive combination of four (of five) categories of motivations (Appendix

3). This design conforms to the balanced, incomplete block design in Louviere et al. (2015). Respondents rated the motivations after learning about resilience and its benefits, described in the survey, to economically value resilience.

To analyze the results, we adopted a counting approach (Aizaki et al. 2015) and used the following Standardized  $BW_i$ .

$$\text{Standardized } BW_i = \frac{\sum_n B_{in} - \sum_n W_{in}}{Nr} \quad (3)$$

Where  $B_{in}$  and  $W_{in}$  are the number of times that item  $i$  is selected as the best and the worst of all the questions by respondent  $n$ .  $r$  is the number of times that item  $i$  appears in all questions.  $N$  is the number of respondents. The value of Standardized  $BW_i$  shows the relative importance of item  $i$ . Standardized  $BW_i$  is zero either when respondents select item  $i$  as the best as often as they select it as the worst, or when they select it as neither the best nor the worst. Standardized  $BW_i$  can take a value of minus 1 through 1, with increments of 0.25.

To explore respondents' characteristics behind values associated with resilience, we applied an ordered logit model for ordinal variables (Long and Freese 2014). Ordered logit models regress Standardized  $BW_i$  ( $i$  is the item associated with resilience) on respondents' socioeconomic characteristics and estimate the vector of coefficient  $\beta$  in the following probability of observing outcome  $l$  (i.e., Standardized  $BW_i$ ) for respondent  $j$  (STATA 2017)

$$\begin{aligned} Pr(\text{outcome}_j = l) &= Pr(K_{l-1} < X_j \beta + u_j \leq k_l) \\ &= \frac{1}{1 + e^{-k_{l-1} + X_j \beta}} - \frac{1}{1 + e^{-k_l + X_j \beta}} \end{aligned} \quad (4)$$

Where  $k_j$  is a cutpoint and  $u_j$  is a random error, assumed to be logistically distributed. An independent variable with a positive coefficient contributes to higher category  $l$  (in our model, a higher Standardized  $BW_i$ ). Coefficients are estimated using maximum likelihood. To identify statistically significant independent variables, stepwise (backward selection) at a significance level of 10% was applied.

### Measuring the relative importance of resilience to other ecosystem services

The relative importance of resilience to other ecosystem services could help decision makers anticipate responses to a resilience management. To measure relative importance, we prepared an original list of benefits from coral reef ecosystems, for three reasons (Table 3). First, generic classifications (MEA 2005, Böhnke-Henrichs et al. 2013, Hattam et al. 2015) might be less accessible for nonacademics, and more context-specific and concrete items are desirable. Second, resilience needs to be added. Third, following a recent discussion about the diversity of values, relational values (Chan et al. 2016, Klain et al. 2017, Pascual et al. 2017, Uehara et al. 2018) were also added. Relational values uncover the relationship between nature and people, not only to conserve nature, but also to provide benefits. We adopted a list of benefits for Japanese coral reef ecosystems from the Ministry of the Environment, Government of Japan (2017) as a base. “Ingredients for pharmaceuticals” in the original list was replaced with “resilient ecosystems conserving genetic resources.” We believe that this replacement is reasonable because finding genetic resources for pharmaceuticals and others is highly uncertain compared with other benefits and depends on the state of the ecosystem, i.e., resilience. The original description does not reflect these crucial points.

**Table 3.** Benefits obtained from coral reef ecosystems. For a description of each benefit, see Appendix 4.

Items	Benefits Obtained from Coral Reef Ecosystems
1	Affluent fishing grounds
2	Decorations and souvenirs
3	Building materials
4	Natural breakwaters
5	Formation of lands
6	Resilient ecosystems that conserve genetic resources
7	Cultural formations: unique traditional events and festivals
8	Training grounds
9	Comforts and tourism resources
10	Ornamental fish
11	Formation of connectedness to nature and people

We adopted the BWS and calculated the Standardized  $BW_i$  (Equation 3) to measure the relative importance. Although discrete choice experiments can measure the relative importance of multiple ecosystem services along with WTP (Aizaki et al. 2015), they are not suitable for many ecosystem services. A partial profile choice experiment that elicits the relative importance of many ecosystem services could be promising but is still under development (Shoji, Tsuge, Kubo, et al. 2018, *unpublished manuscript*).

As mentioned above, we split the respondents into two groups. Before seeing the questionnaire, one group was asked for a CVM, which included a detailed description of resilience and its benefits. The other group was asked, after filling out the questionnaire, if they saw any difference before and after. Along with 11 types of benefits, their descriptions were provided (Appendix 4 for the full description), so that people who did not know about resilience learned what it meant. The benefits of resilience were described in the questionnaire as “Enhancing resilience could contribute to maintaining coral reef ecosystems under disturbances. It also

raises the potentialities to conserve genetic resources that could lead to the development of new drugs in the future.”

Each respondent answered 11 mutually exclusive combinations of the 5 items, out of 11 (Appendix 4). The combination conformed to a balanced, incomplete block design (Louviere et al. 2015).

### RESULTS

Although only 7% of respondents both inside and outside Okinawa knew the meaning of resilience, 17% of them who work in the fishery in Okinawa or any industry related to sea, not the fishery, knew the meaning of resilience. They were less knowledgeable about genetic resources (5% outside Okinawa and 4% in Okinawa said yes). Recognition of the degradation of coral reef ecosystems in Okinawa, though, shows a stark contrast: 69% in Okinawa said yes, versus 39% outside Okinawa. Further descriptive statistics are available in Appendix 1.

### Willingness to pay for benefits gained from resilience management

Table 4 shows WTP estimates for the benefits expected from resilience management of coral reef ecosystems in Okinawa. WTP was estimated using simple logit models (Table 5). Following standard CVM practices (Freeman et al. 2014, Boyle 2017), respondents who said no to bid because they opposed some aspects of the scenario rather than its benefits, and respondents who said yes to bid because they valued spending money for public irrespective of the benefits, were dropped from the WTP estimate.

**Table 4.** Willingness to pay (WTP) estimates for residents inside and outside Okinawa.

	Okinawa		Outside	
	Estimate	95% CI	Estimate	95% CI
Mean (truncated at the maximum bid)	4064	{3439; 4818}	4444	{3906; 5663}
Median	1943	{1615; 2318}	1887	{1666; 2579}

The 95% confidence intervals (CI) of inside and outside Okinawa overlap both the mean and median WTP, indicating no significant difference. However, mean and median WTP differ significantly in both regions.

Table 6 shows the reasons for saying yes to bid. Out of 523 respondents who answered the reasons for saying yes, 74% chose the lower probability of losing the ecosystem’s structure and functions, and 51% chose the expectation of richer genetic resources. Thirty-five percent of respondents (182 respondents) chose both.

### Human values underlying resilience

Figure 1 shows standardized  $BW_i$  for human values associated with resilience. Motivations associated with resilience, i.e., human values, showed a similar pattern (Fig. 1). Whereas conservation (conformity, security, and tradition) and self-transcendence (benevolence and universalism) are roughly equally important, self-enhancement (achievement and power) and openness to change/self-enhancement (hedonism) are largely irrelevant as reasons for supporting resilience. Openness to change (self-direction and achievement) received some support from respondents outside Okinawa.

**Table 5.** Simple logit models for willingness to pay (WTP) estimates.

Variable	Okinawa			Outside		
	Coefficient	Std. Error	p-Value	Coefficient	Std. Error	p-Value
Constant	9.289	0.657	< 0.001	8.193	0.628	< 0.001
log(Bid)	-1.227	0.085	< 0.001	-1.073	0.080	< 0.001
Log-likelihood	-346.454			-329.845		
AIC	696.907			663.691		
BIC	704.104			670.781		
N	270			256		

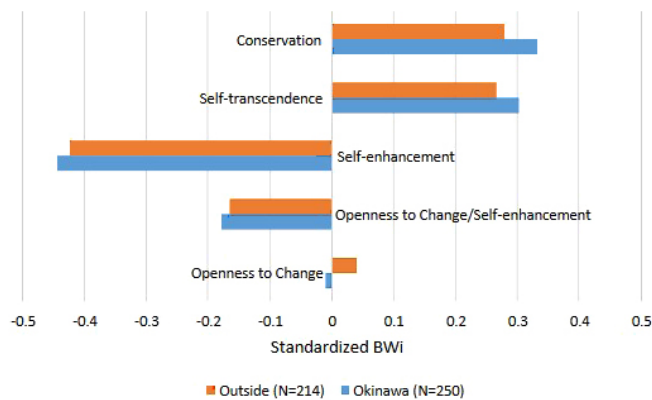
\*\*\*\* $p < 0.001$ , \*\*\* $p < 0.01$ , \*\* $p < 0.05$ , \* $p < 0.10$

**Table 6.** Reasons for bidding (multiple choices).

	Frequency	Percentage
Because the enhancement of coral reefs' resilience lowers the probability of losing the ecosystem's structure and functions.	386	74%
Because we expect richer genetic resources.	267	51%
Because it is beneficial to spend money on public goods, regardless of the efficacy of resilience management.	80	15%
Other	48	9%

N = 523

**Fig. 1.** Standardized BW<sub>i</sub> for human values associated with resilience.



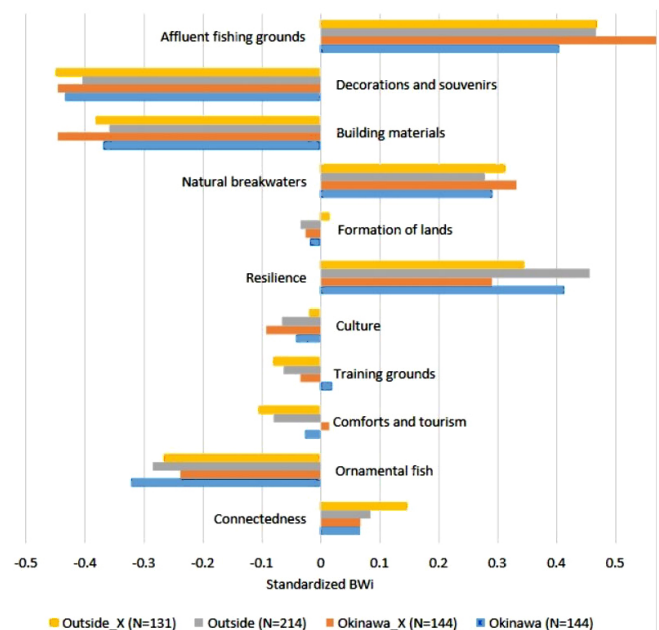
Ordered logit models for human values associated with resilience, i.e., conservation, self-transcendence, and openness to change, which explain respondents' attributes that support each value, showed stark contrasts (Table 7). Whereas conservation and self-transcendence were favored by females, openness to change was favored by males. In Okinawa, conservation and self-transcendence were not favored by fishermen, but openness to change was. Respondents knowledgeable about ecosystem degradation in Okinawa favored conservation.

**The relative importance of resilience**

Figure 2 shows the standardized BW<sub>i</sub> for human values associated with coral reef ecosystem services. As shown in this Figure,

respondents living inside and outside Okinawa have similar preferences about the benefits from coral reef ecosystems. Resilience was very important relative to other benefits, placing second for respondents outside Okinawa, regardless of whether they were asked before or after a detailed description of resilience in the CVM questionnaire. Respondents in Okinawa placed resilience second after the CVM question and third before it.

**Fig. 2.** Standardized BW<sub>i</sub> for human values associated with coral reef ecosystem services. Outside\_X and Okinawa\_X are respondents who answered the questions before contingent valuation method.



**DISCUSSION**

Because perception of resilience is our primary focus, it is critical to note that only 7% of respondents both inside and outside Okinawa knew the meaning of resilience. Because low recognition was expected, we designed the survey in a manner by which the respondents could learn the meaning of resilience during the survey. First, in the BWS questions, a description of resilience was provided, the same as for all the other ecosystem services (Table 4.2 in Appendix 4). Second, in the CVM, respondents took a quiz to check whether they understood the scenario and their

**Table 7.** Ordered logit models with stepwise at 10%.

	Conservation		Self-Transcendence		Openness to Change	
	Coefficients		Coefficients		Coefficients	
Gender	-0.525	***	-0.333	**	0.418	**
	(0.165)		(0.164)		(0.166)	
Job (Fishermen in Okinawa)	-1.407	**	-1.504	**	1.157	*
	(0.602)		(0.638)		(0.603)	
Knowledge about the degradation of coral reefs in Okinawa	0.519	***				
	(0.166)					
Log-likelihood	-910.268		-905.839		-876.072	
LR chi2	24.52	***	9.45	***	9.15	**
Pseudo R2	0.0133		0.005		0.0054	
N	464		464		464	

Standard errors in brackets.

\*\*\* $p < 0.01$ , \*\* $p < 0.05$ , \* $p < 0.10$

benefits that include the understanding of resilience. Respondents who answered incorrectly were asked to reread the scenario before answering their WTP.

It should also be noted that the definition of resilience in this study is specific and narrower than its general definition (e.g., Holling et al. 2002). Because of the critical importance posed by the Aichi Biodiversity Target 13 (Convention on Biological Diversity 2010), the definition in this study focuses on genetic resources as a benefit of resilience management.

#### The economic values of resilience

Despite advances in the theoretical discussion of economic value of resilience (Perrings 1995, Holling et al. 2002, Baumgärtner 2007, Rönnbäck et al. 2007, Mäler 2008), there are insufficient empirical, particularly quantitative, studies. This study not only measured WTP for resilience but also elaborated on who values resilience for how much and what constitutes the WTP. Because the CVM scenario was designed as relevant and realistic as possible to science and policy, the findings could be readily informative for the resilience management of coral reef ecosystems. For example, the WTP in this study reflected respondents' subjective understanding of uncertainty regarding the effectiveness of resilience management.

No significant difference between the mean and median WTP was observed between inside and outside Okinawa. This result is reasonable because, in contrast to other ecosystem services, there is no assurance that residents in Okinawa benefit more from resilience management than residents outside of Okinawa. There is no difference in the amount of benefits from genetic resources obtained by people inside and outside Okinawa. Moreover, all the other ecosystem services such as fish, recreation, and aesthetic experience are assumed to remain the same in the scenario. Therefore, resilience management could be equally accepted and supported by the population, irrespective of their distance from the site.

The mean and median WTP significantly differed in both areas, indicating that the WTP distribution was skewed (Pearce et al. 2006). While a higher mean WTP was caused by giving more weight to a minority of respondents who provided strong support and a willingness to pay, the median WTP reflected what the

majority of respondents were willing to pay (Pearce et al. 2006). It indicates that there exist some respondents with strong support and a willingness to pay for the resilience management and its benefits relative to the majority of respondents.

WTP estimates in our study ranged from about 1615 to 5663 JPY per respondent (Table 4). Because we found no comparable prior studies about how the WTP for resilience benefited from MPA for coral reef ecosystems, the absolute amounts of WTP, a direct comparison with previous research, is difficult to obtain. Studies about the WTP for MPA in coral reef ecosystems do exist, but they do not focus on resilience. One study estimated that the mean WTP for MPA for coral reef ecosystem services ranges from US\$3 to US\$27 per respondent (Kirkbride-Smith et al. 2016). However, for resilience management estimates to become more informative, a cost-benefit analysis (CBA) is crucial (Pascal et al. 2018). We did not conduct a CBA because of lack of data. This is a limitation of our study and a future research direction.

The theoretical discussion by Baumgärtner and Strunz (2014) noted that the economic value of resilience comprises two aspects: a lower probability of losing an ecosystem's structure and functions, and the expectation of richer genetic resources. The reasons for saying yes (Table 6) indicate that the respondents valued resilience because of these two aspects. However, not all respondents valued both of them; only 35% of respondents chose both. Also, our data was unable to test if they are additive, as argued in the theoretical discussion (Baumgärtner and Strunz 2014). To test this, a method that measures the substitutability of these two aspects, such as in a choice experiment (Holmes et al. 2017) could be used.

It should be emphasized that our study captured only a particular aspect of the value of resilience, in a specific context. We do not claim that our research captured all the elements of the value of resilience. Also, although our results could be used in a benefit transfer (Rosenberger and Loomis 2017), its practice and interpretation require careful consideration.

#### Motivations for valuing resilience

Whereas CVM does not consider motivation (Segerson 2017), HVT reveals it (Schwartz 2012). The BWS analysis of human values underlying resilience revealed that resilience was mainly



supported by two value domains: self-transcendence (benevolence for family and neighbors, and universalism for human beings and for nature) and conservation (conformity: behaving respectfully, security: minimizing environmental impacts, and tradition: respect for local customs and traditions; Fig. 1). Openness to change (hedonism: the pure pleasure of discovery) was also a reason for respondents outside Okinawa (Fig. 1). A common theme in self-transcendence and conservation is the ability to move beyond oneself (Table 2). In other words, resilience was important because respondents valued self-restraint and care for others, i.e., people, society, and nature. This finding is reasonable because the questionnaire emphasized to respondents the uncertainty of the direct benefits of genetic resources. These findings could help decision makers design resilience management. Individuals who prioritize self-transcendence values are likely to support collaborative approaches focusing on social benefits, and individuals who prioritize conservation are likely to support resilience management that maintains local traditions or practices (Hicks et al. 2015).

Respondents living outside Okinawa favored openness to change to some extent, which requires a different interpretation. They found resilience important because they valued the exploration of new sources of income, new genetic resources, the novelty of resilience thinking, and the challenge of uncertainty (Table 2). This could be due to fundamental differences in what human values respondents prioritize in their lives. It is also interesting to further investigate what social-ecological contexts influence their human value priorities.

The logit models in Table 7 showed the stark differences between these two groups regarding human values. Whereas Okinawa respondents not involved in the fishing business favored self-transcendence and conservation, those engaged in fishing favored openness to change. Coral reef ecosystems are an essential source of income for them, and they appreciated resilience because the ecosystems provided sources of income. For instance, fishermen could become involved in the collection of genetic resources, maintaining or increasing their income from ecosystems, even if fishing were restricted. Okinawa respondents were aware that coral reef ecosystem degradation favored conservation, implying that they supported resilience for the future of the environment.

Figure 3 extends the Schwartz value wheel with ecosystem services identified by Hicks et al. (2015), by adding resilience based on our study. The Schwartz value wheel is a central analytic tool of the HVT because it explains conflicts and compatibility among values (Schwartz 1996). Adjacent values are compatible, while values located on opposite sides are conflictual. For example, universalism and benevolence are compatible because they share the motivational interests of enhancement of others and transcendence over selfish interests (Schwartz 2012). Conversely, benevolence and achievement conflict because the former pursues transcendence of selfish interests, but the latter pursues these selfish interests. Figure 3 also shows what value domains and types are underlying preferences for ecosystem services. For example, according to the findings of Hicks et al. (2015), people favor “coastal protection, sanitation, & habitat” because they value self-transcendence (benevolence and universalism). Along with the findings of Hicks et al. (2015), regarding underlying ecosystem

services, we discuss resilience to other ecosystem services and their corresponding human values (Fig. 1).

**Fig. 3.** The Schwartz value wheel, including ecosystem services and resilience. The figure was adopted and modified based on Hicks et al. (2015), Schwartz (2012), and our findings.

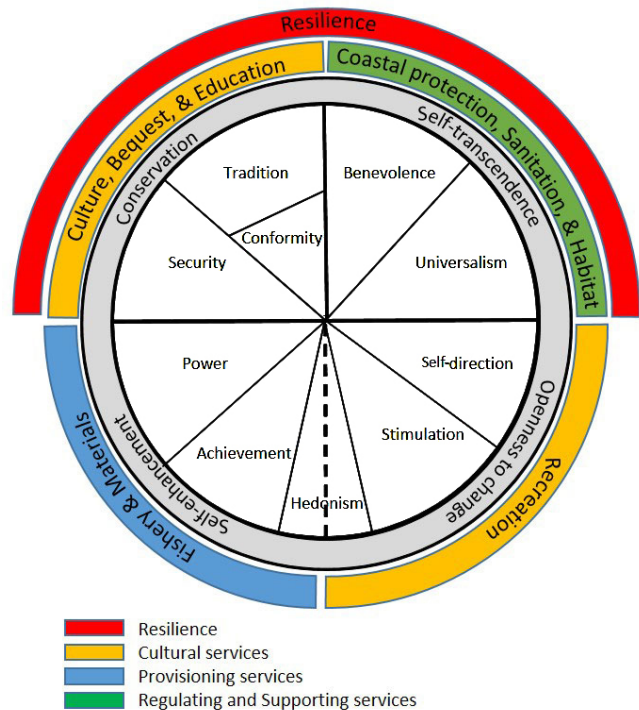


Figure 3 shows that resilience shares value domains with “culture, bequest, & education” and “coastal protection, sanitation, & habitat.” However, there are several caveats. First, the value wheel was based on findings derived from different sites by Hicks et al. (2015). Additionally, Hicks et al. (2015) targeted fishermen. Last, our study used an online survey whereas Hicks et al.’s research conducted interviews.

In our research, resilience, compared with other ecosystem services studies, relates to a broader context beyond ecosystem management. Because human values govern not only how people respond to environmental concerns but also to other everyday decisions (Schwartz 1992, 2012), decision makers should see people’s reactions in a broader context. It may be interesting to measure people’s human values in general and then link our findings with them. They could provide interesting management implications.

#### The relative importance of resilience

Although HVT revealed the characteristics of resilience to values that motivate people’s attitudes and behavior, the relative importance of resilience versus other ecosystem services using BWS directly measured this relative importance. To the best of our knowledge, no study has measured the relative importance of resilience. However, rankings of ecosystem services by Hicks et al. (2015) indicate that our results may be reasonable. Based on interviews and focus groups with workers in the fishing industry,

four groups of services were ranked: (1) fishing, (2) habitat and education, (3) coastal protection, sanitation, and bequest, and (4) materials, recreation, and culture. Figure 2 shows a similar pattern. Although resilience was not measured by Hicks et al. (2015), their value wheel provides a clue. Ecosystem services such as habitat, education, coastal protection, sanitation, and bequest, which share the same value domains (conservation and self-transcendence) as resilience were ranked higher, but lower than fishing. Although resilience was rated high, it was lower than fishing in our study. We did not expect that respondents would rate resilience high before learning the importance of resilience in the CVM scenario (Outside\_X and Okinawa\_X in Fig. 2). Because the survey did not explain this aspect of resilience at the outset, no bias favoring resilience should be assumed. These findings help decision makers anticipate how people respond to resilience management and what form of resilience management is better accepted. What is interesting is that although most provisioning services, i.e., “decorations and souvenirs,” “building materials,” and “ornamental fish,” can be given up for enhancing resilience, “affluent fishing grounds,” which provide fish to eat, are in high demand. Although the former are either luxury or substitutable goods, the latter is a necessity and less easily substituted.

Another interesting point is that despite our expectations, there was no stark contrast in the relative importance between the respondents inside and outside Okinawa. For example, we expected that respondents inside Okinawa value natural breakwaters more than respondents outside Okinawa do, because they could face severer natural disasters without them. One interpretation is that respondents inside and outside Okinawa value each ecosystem service for different reasons. Although natural breakwaters are of practical importance for respondents inside Okinawa, they could be a moral issue for respondents outside Okinawa.

Last, this study measured the trade-offs and synergies of resilience from the demand side. For decision makers, it is critical to compare these demand-side views with supply-side trade-offs, i.e., what sacrifices regarding various ecosystem services does a resilience management have to make?

## CONCLUSION

Our study helps alleviate a prior lack of academic studies about people's perceptions of resilience. Resilience management, which should be effective, acceptable, and supported, is not introduced in a vacuum but real contexts involving various interests. Therefore, for resilience management to enter mainstream ecosystem management, not only the quantifications of resilience as an attribute of SESs, e.g., thresholds and safe operating spaces, but also how people see resilience is integral. Analyzing coral reef ecosystems in Okinawa, Japan, we applied three distinct metrics: the value of resilience, motivations behind valuing resilience, and the relative importance of resilience versus other ecosystem services. These overlap but also complement each other and provide various management implications.

Our study revealed that ex-ante WTP for expected benefits from a resilience management program ranged from 3439 to 5663 JPY for mean WTP and from 1615 to 2579 JPY for median WTP (cf. 100 JPY = US\$0.89 in 2017). The primary motivations behind valuing resilience were conservation and self-transcendence. Overall, resilience is relatively important compared with the other coral ecosystem services with the exception of affluent fishing grounds.

Despite our expectations, there was not much difference in the three metrics of perceptions of resilience between respondents living inside and outside Okinawa except for their preferences for openness to change as a primary motivation behind valuing resilience.

There have been many studies on ecosystem services such as their economic valuation and trade-offs and synergies between them. However, the economic valuation focusing on resilience has been lacking. Also, resilience is not always an integral part of these studies, although there exist trade-offs and synergies between these ecosystem services and resilience. Our findings can be a direct input to resilience management, which is gaining more support as an effective ecosystem management (Bellwood et al. 2004, Nyström et al. 2008, Hughes et al. 2010, Anthony et al. 2015, Karr et al. 2015, Mellin et al. 2016).

*Responses to this article can be read online at:*

<http://www.ecologyandsociety.org/issues/responses.php/10903>

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**Appendix 1.** Descriptive statistics.

Table A1.1 Residency of respondents

	Frequency	Percent
Outside of Okinawa	605	52%
Okinawa	566	48%
Total	1171	100%

Table A1.2 Have you been to or lived in Okinawa?

	Frequency	Percent
Yes	309	51%
No	296	49%
Total	605	100%

Table A1.3 Gender

	Male	Female	Total
Outside of Okinawa	331	274	605
	55%	45%	100%
Okinawa	318	248	566
	56%	44%	100%
Total	649	522	1171
	55%	45%	100%

Table A1.4 Age

	20s	30s	40s	50s	60s	Total
Outside of Okinawa	88	141	126	127	123	605
	15%	23%	21%	21%	20%	100%
Okinawa	66	137	184	130	49	566
	12%	24%	33%	23%	9%	100%
Total	154	278	310	257	172	1171
	13%	24%	26%	22%	15%	100%

Table A1.5 Did you know the meaning of resilience?

	Yes	I have heard of it.	No	Total
Outside of Okinawa	42	104	459	605
	7%	17%	76%	100%
Okinawa	37	105	424	566
	7%	19%	75%	100%
Total	79	209	883	1171

Pearson chi2(2) = 0.4101 Pr = 0.815

7%	18%	75%	100%
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Table A1.6 Did you know the meaning of genetic resources?

	Yes	I have heard of it.	No	Total
Outside of Okinawa	33	64	508	605
	5%	11%	84%	100%
Okinawa	21	84	461	566
	4%	15%	81%	100%
Total	54	148	969	1171
	5%	13%	83%	100%

Pearson chi2(2) = 6.3572 Pr = 0.042

Table A1.7 Did you know the coral reef ecosystems in Okinawa have been degraded?

	Yes	I have heard of it.	No	Total
Outside of Okinawa	237	243	125	605
	39%	40%	21%	100%
Okinawa	389	135	42	566
	69%	24%	7%	100%
Total	626	378	167	1171
	53%	32%	14%	100%

Pearson chi2(2) = 107.8367 Pr = 0.000

Table A1.8 Do you think resilience is important?

	Yes	No	Total
Outside of Okinawa	214	46	260
	82%	18%	100%
Okinawa	250	28	278
	90%	10%	100%
Total	464	74	538
	86%	14%	100%

Pearson chi2(1) = 6.5766 Pr = 0.010

Table A1.9 Occupation (multiple choice)

	Fishery in Okinawa	Related to sea but not fishery in Okinawa	Others	Total
Outside of Okinawa	16	17	575	608
Okinawa	12	48	511	571
Total	28	65	1086	

Table A1.10 Income

	Outside of Okinawa	Okinawa	Total
2 million JPY or below	191 32%	196 35%	387 33%
2 - 3 million JPY	107 18%	122 22%	229 20%
4 - 5 million JPY	109 18%	90 16%	199 17%
6 - 7 million JPY	49 8%	26 5%	75 6%
8 - 9 million JPY	34 6%	15 3%	49 4%
10 - 11 million JPY	16 3%	9 2%	25 2%
12 - 13 million JPY	2 0%	1 0%	3 0%
14 - 15 million JPY	6 1%	2 0%	8 1%
16 million JPY or above	6 1%	3 1%	9 1%
n.a.	85 14%	102 18%	187 16%
Total	605 100%	566 100%	1171 100%

Table A1.11 Assume you can purchase an instant lottery that you could win 100,000 JPY with 50% chance of winning. Up to how much would you like to pay for the lottery?

	Outside of Okinawa	Okinawa	Total
0	64 11%	61 11%	125 11%
10	146 24%	121 21%	267 23%
2000	162 27%	168 30%	330 28%
4000	77 13%	77 14%	154 13%
8000	67 11%	57 10%	124 11%
15000	28 5%	28 5%	56 5%
25000	24 5%	24 5%	48 5%



	4%	4%	4%
35000	26	21	47
	4%	4%	4%
50000	11	9	20
	2%	2%	2%
Total	605	566	1,171
	100%	100%	100%

## **Appendix 2.** Contingent valuation method.

### 2.1 Hypothetical scenario for CVM

We presented respondents the following hypothetical scenario.

*Establish a 1 ha (100m×100m) of marine protected area (MPA) in coral reef ecosystems in Okinawa that enhance the resilience of the ecosystems and prevent from losing rich genetic resources. Although MPA could make various impacts, we assume that there is no impact other than resilience and genetic resources.*

*The maintenance of MPA requires costs for, for example, monitoring, removal of crown-of-thorns starfish, and transplanting coral reefs. Otherwise, MPA cannot be maintained.*

We chose MPAs as resilience management measure because its effectiveness is well accepted in coral reef ecosystem management. For example, a study based on a 20-year time series from Australia's Great Barrier Reef revealed that MPAs increased resilience (Mellin et al., 2016). Then, we articulated the benefits of the MPA, which contributes to respondents' utility.

*The enhancement of coral reefs' resilience lowers the probability of losing the ecosystem structure and functions. Hence, we can expect richer genetic resources than other states (e.g., macro-algae, sea urchin barren, or rock dominant) where coral reef ecosystems are lost.*

The benefits correspond with the two additive components of economic value of resilience (Baumgärtner and Strunz, 2014). Although MPAs could change other ecosystem services, we explained the respondents that other ecosystem services remain the same. Based on the experts' opinions, this assumption is not unrealistic at least. Since sampling for gene finding requires small amount of biomass, provisioning service of genetic resources does not involve threats to biodiversity (Arrieta et al., 2010).

Because uncertainty is critical of resilience and the discovery of genetic resources, we added the following two caveats regarding the benefits of the MPA.

*Caveat 1: The discovery of genetic resources is not certain.*

*It is not certain when and what genetic resources are discovered in the established MPA. Furthermore, since it takes a long time (one to two decades) for a discovered genetic resource to be in practical use, it is not certain how much you can benefit from it.*

*Caveat 2: The efficacy of MPA for enhancing resilience is not certain.*

*While recent findings show the importance of MPA for resilience, it is not certain how much it can enhance resilience. It is also not uncertain how much vulnerable coral reef ecosystems become if they are not set as MPA. At the same time, it is extremely difficult to understand the complexity of coral reef ecosystems and to recover lost coral reef ecosystems. Hence, it may be necessary to manage the ecosystems even if it involves various uncertainties.*

Images presented in the scenario to describe different states of coral reef ecosystems.



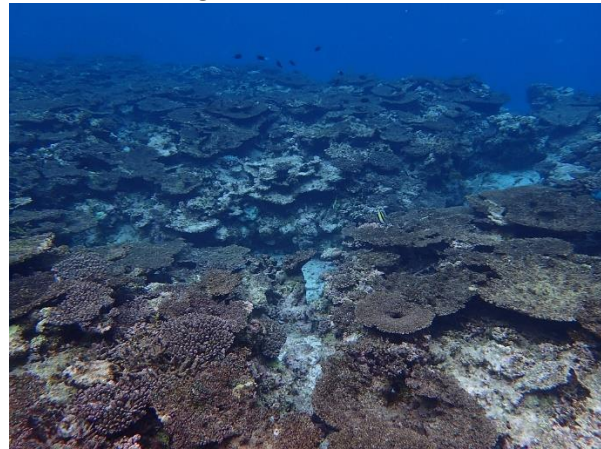
Healthy state



Covered with algae



Bleached



Dead

Pictures were provided by the Ministry of the Environment Government of Japan.

## 2.2 A full model

Table A2.1 A full logit model to explore the factors affecting WTP estimates.

Variable	Coefficient	Std. Error	<i>p</i> -Value	
Constant	7.235	0.669	<0.001	****
Gender	0.191	0.204	0.348	
Age	0.258	0.077	<0.001	****
Knowledge of Resilience	0.017	0.377	0.964	
Knowledge of genetic resources	1.510	0.453	<0.001	****
Knowledge of coral reefs	0.601	0.199	0.003	***
Job (Fishery in Okinawa)	0.820	0.731	0.262	
Job (Others in Okinawa)	-0.254	0.514	0.622	
Income	0.175	0.062	0.005	***
log(Bid)	-1.249	0.067	<0.001	****
Log-likelihood	-564.500			

AIC	1149.000
BIC	1190.247
N	457

\*\*\*\*  $p < 0.001$ , \*\*\*  $p < 0.01$ , \*\*  $p < 0.05$ , \*  $p < 0.10$

Table A2.2 Description of variables used in the full logit model.

Variable	Description	Mean	Std. Dev.
Gender	1: Male, 2: Female	1.446	0.497
Age	1: 10s, 2: 20s, ... 7: 70s or above	4.013	1.254
Knowledge of Resilience	1: Knew, 0: Otherwise	0.067	0.251
Knowledge of genetic resources	1: Knew, 0: Otherwise	0.046	0.210
Knowledge of coral reefs	1: Knew, 0: Otherwise	0.535	0.499
Job (Fishery in Okinawa)	1: Work in the fishery industry in Okinawa, 0: Otherwise	0.024	0.153
Job (Others in Okinawa)	1: Work in Okinawa other than the fishery industry, 0: Otherwise	0.056	0.229
Income	1: less than 2 million JPY, 2: 2-3 million JPY, ... 9: 16 million JPY or more.	2.340	1.568

**Appendix 3.** Human value theory.

Table A3.1 Combinations used in the BWS of the Human values underlying resilience

	<b>alt1</b>	<b>alt2</b>	<b>alt3</b>	<b>alt4</b>
<b>set1</b>	1	2	3	4
<b>set2</b>	1	3	4	5
<b>set3</b>	1	2	3	5
<b>set4</b>	1	2	4	5
<b>set5</b>	2	3	4	5

1. Openness to change
2. Openness to change/ Self-enhancement
3. Self enhancement
4. Self-transcendence
5. Conservation

**Appendix 4.** Relative importance of resilience versus other ecosystem services.

Table A4.1 Combinations used in the BWS of the Ecosystem Services

	alt1	alt2	alt3	alt4	alt5
set1	3	4	6	9	10
set2	2	5	6	8	9
set3	1	4	8	9	11
set4	1	3	5	8	10
set5	5	7	9	10	11
set6	1	2	3	7	9
set7	2	4	7	8	10
set8	3	6	7	8	11
set9	1	2	6	10	11
set10	1	4	5	6	7
set11	2	3	4	5	11

1. Fishery
2. Crafts
3. Materials
4. Pier
5. Land
6. Resilience
7. Culture
8. Education
9. Tourism
10. Aquarium fish
11. Relationship

Table A4.2 List of coral reef ecosystem services. Respondents are presented “Benefits obtained from coral reef ecosystems” with corresponding “Description”.

No	Benefits obtained from coral reef ecosystems	Description
1	Affluent fishing grounds	Coral reefs with extremely high productivity provide us with affluent fishing grounds. One of the results of estimation indicates that fish and shellfish unloaded from a coral reef of 1km <sup>2</sup> would support the livelihood of population of 300 or more.
2	Decorations and souvenirs	Organisms living in coral reefs are frequently utilized as decorative things and also for ornamental purposes. In the Nansei Islands region, a variety

		of accessories using shells of shellfish such as great green turbans are manufactured and sold.
3	Building materials	In Okinawa and peripheral islands, coral reefs have provided materials for buildings. For traditional buildings in this area, coral lime stone and the coral population itself are used in many parts of buildings. For stone walls in the Gusuku Sites and Related Properties of the Kingdom of Ryukyu, registered as a world cultural heritage, lime stone is also used.
4	Natural breakwaters	It is reported that the tsunami due to the Sumatra-Andaman earthquake, 2004 was attenuated by the coral reef. Like this, coral reefs can bear the role of a natural breakwater. The value of coral reefs in Okinawa Prefecture as natural breakwaters was calculated as a trial and the result reached up to 55.9 billion yen per a year.
5	Formation of lands	Occasionally, an island is formed due to the elevation of a coral reef. Yoron Island and Kikaijima Island in the Amami Islands are good examples. Further, skeletons of coral and shells of foraminifer living in the coral reefs distribution zone are crushed to turn into sand and contribute to the formation of islands. In such a way, coral reefs have another function, to provide land.
6	Resilient ecosystems conserving genetic resources	Enhancing resilience could contribute to maintaining coral reef ecosystems under disturbances. It also raises the potentialities to conserve genetic resources that could lead to the development of new drugs in the future.
7	Culture formation – unique traditional events and festivals	Islands in an area where coral reefs are distributed have many cultural and traditional events derived from coral reefs. For example, in Okinawa, there is a custom to hang shells of spider conch, which is a shellfish living in a coral reef, from the eaves.
8	Training grounds	Coral reefs provide a ground for nature education activities in the region. They are functioning as training grounds and provide many types of teaching materials.
9	Comforts and tourism resources	We can enjoy the great variety of scenery of colorful and beautiful coral reefs. Such a beautiful seascape of coral reefs has a great value as a tourism resource.
10	Ornamental fish	Colorful fish living in a coral reef area are popular as ornamental fish. Many types of ornamental fish are traded these days.
11	Connectedness to nature and people	Contact with coral reef ecosystems such as conservation activities could form the relationship between the ecosystems and people.